

20 December 2018

Royal Canadian Logistics Service and CF Logistics Association Operation Faust Revisited 2020 Concept Paper 2

Reference:

- a. Operation Manna And Faust Revisited 2020: Logistics Branch Memorial and Celebration, 15 February, 2018 (Annex A)
- b. Briefing by BGen (Retd) E Beno to Lieutenant-General C. Lamarre, 14 December, 2018 (Annex B)
- c. Emails from R van't Oost, Keep Them Rolling Recommendation Committee (Annex C)
- d. Letter, Canadian Ambassador Sabine Nölke, The Hague, 02 May, 2018 accepting to be on the KTR Recommendation Committee (Annex D)

Aim

The purpose of this document is to expand on the earlier concepts as expressed in References A and B, and to provide the leadership of the Royal Canadian Logistics Services (RCLS) and the Canadian Forces Logistics Association (CFLA) with insights into their potential participation in Operation FAUST 2020, a ceremonial activity being conducted by Keep Them Rolling, Netherlands (KTR NL) in April/May 2020.

Mission of RCLS and CFLA

Several considerations for the RCLS and CFLA "Mission" are offered at Ref A. However, the following is suggested as a "start-point:"

"To enhance cohesion, morale, esprit de corps of Canadian Forces Logisticians by commemorating and celebrating the accomplishments of our predecessors in Operation Faust during the Liberation of Holland 1945."

Concept of Operations

Firstly, the 75th Anniversary of the Liberation of Holland will be a big deal – the last major event that veterans of that war can attend. These commemorative events in Holland are always a big deal – but this one will be special. Veterans Affairs Canada (VAC) will be the lead Department

in official ceremonies, and the Department of National Defence (DND) will support their efforts (typically a multi-service Guard, Band, Logistics support, Security, VIPs, airlift, etc). Elements of the Logistics community will most certainly be involved in the VAC-led events, but so will all elements of the CAF be represented.

Separate from the "official" GOC activities, many Branches/Corps, Regiments, Associations and travel companies will be organizing commemorative trips to participate in the 75th Anniversary of Liberation of Holland. This document proposes that the RCLS and CFLA conduct a commemorative tour focusing, but not limited to Operation Manna and Faust – the British/ Canadian humanitarian operations to provide food and supplies to the starving Dutch people in "occupied" Netherlands in the last weeks of World War II.



For the Logistics Op Faust 2020 Battlefield Study to be

viable, a target number of participants might be 100 - 50 serving members and 50 others (Association, Retired, Families, interested parties). This makes for a manageable number (two buses), but still sizeable. The costs would perhaps be in the range of \$4,500 per participant, plus air fare.

Timelines for the proposed Logistics Battlefield Study would be as follows:

- Winter 2019 Planning and Marketing
- Spring-Fall 2019 Fundraising
- Fall 2019 Individual and Unit Commitments
- Winter 2020 Conduct Pre-trip Study Packages Logistics in Operations
- Spring 2020 Operation Faust 2020 Battlefield Study

Op Faust 2020 Calendar and Routes

The detailed Op Faust Calendar may be found at Appendix 1. Essentially the trip would begin in the Nijmegen/'s-Hertogenbosch (Den Bosch) region 30 April and follow the route of KTR, participating in several of their ceremonies, concluding with the official Dutch-Canadian Liberation ceremony at Apeldoorn on 05 May. Return flights would be on 07 or 08 May. See the map at Appendix 3.



Canadian Forces Logistics History in Europe 1945

Brigadier-General, Retired, David Patterson of Kingston would be the lead historian and he would seek the support of other historians (as recommended by CFLA) and the Log Museum. A study package covering important Logistics operations will be developed and discussed throughout the trip. Some proposed operations are as follows:

- Op Manna, Op Faust and Op Chowhound
- Op Market Garden Logistics support
- Op Veritable Logistics support
- Logistics support at the port of Antwerp (Potential add-on)

The trip will also include visits to the Commonwealth War Cemeteries at Groesbeek and Holten where fallen Logistics members may be honoured.

Leadership, Command, Control and Management

The Royal Canadian Artillery and the Communications Branch each sent 100 (+) individuals (Serving and retired) to the 100th Anniversary of the Battle of Vimy Ridge. The RCA organized and led this activity with three or four people, with the moral support of the Colonel Commandant and RCA Senate (Bottom-up concept). The Sigs Community (Navy, Army, RCAF) mobilized a team effort led by their Colonel Commandant and the Communications Association. Their leadership team consisted of six to eight people (Top-down leadership, management and fundraising). It would seem fitting that the Logisticians create a centralized organization to lead, command, control and manage their participation in Op Faust – much as the Sigs community.

The leadership of the RCLS and CFLA might consider having a two-tiered leadership and management concept (See the diagram below) – the top tear being a Strategic Steering Committee with the bulk of the planning, organization and management being done by a Management Committee. Alternatively the "Senate" of the Logistics Branch could perform the former role, with an ad hoc committee in the Association doing the latter.

BGen Patterson would be the designated "Tour Guide" and would make all appropriate arrangements with a selected travel agent.

A potential Leadership and Management concept might be as follows:

Royal Canadian Logistics Service Operation FAUST Leadership and Management Team



Note:

* Member of KTR Recommendation Committee

Specific Responsibilities

The following table illustrates how one might divide up responsibilities amongst serving and retired members, Association members, volunteers and interested folks, etc

Position	Network	Comments
Senior Serving Logistician	Honoraries All Logisticians Commanding Officers of Units with Logisticians	Service Chiefs (Navy, Army, RCAF)
Colonel Commandant Log	Honoraries Industry Leaders (Donors) Dutch Diaspora	Perhaps Col Comdts RCEME, Med, MP, Navy, AirF, etc
Log Colonel	Chain of Command Commanding Officers	Other Branch Cols

Chair Logistics Board and Pres CFLA	Honoraries Industry Leaders (Donors) Dutch Diaspora Association Members	Also, Other Associations
CFLA Op Faust Committee	Ditto	Ditto
Ambassador Nölke and Attaché Col Tim Young	Canada - NL	On Recommendation Committee
LCol Ellie Haevens	KTR Liaison	Support and Liaison
Christa Oppers-Beuma	KTR Support	Support and Liaison
Mr. Rob van't Oost	Chair, Keep Them Rolling Recommendation Committee	
BGen (R) Dave Patterson	Lead Historian and "Tour Guide"	Coord Study Pkg and Historians
Travel Company	Travel Logistics	Air, Hotels, Buses, Meals
BGen (R) Ernest Beno	Canadian Liaison KTR Recommendation Committee	

Roles of Key Members of the Logistics Op Faust Community

A draft of the roles and responsibilities of Key Members of the Logistics Op Faust community may be found at Appendix 4.

Coordination with Keep Them Rolling

Operation Faust 2020 is being led, managed and coordinated by the KTR "Recommendation Committee," headed up by Mr. Rob van't Oost of NL. This is their major commemoration activity tied to the 75th Anniversary of the Liberation of Holland. They will have hundreds of reenactors, vehicles, equipments and supplies as part of their effort. There will be lots of media coverage. They may well have support from the Dutch Armed Forces (equipment, bridging, aircraft, etc). It is vital that the CAF Logistics Op Faust 2020 team establish close liaison and coordination with the Recommendation Committee. That is why the Senior Serving Logistician and Chair and president of the CFLA are on the Recommendation Committee. Note that Ambassador Nölke has agreed to be on the Committee and we have two volunteers in The Netherlands ready to support this endeavour: LCol Ellie Haevens in Brunssum and the former Netherlands Attaché to Canada Colonel Christa Oppers-Beuma . Our "Tour Guide" and Lead Historian, BGen Dave Patterson, will coordinate the trip with the KTR events to maximize the benefits to KTR and the CAF Logistics community.

Milestones

Timeframe	Activity
• Jan 2019	BGen Beno meeting with van't Oost
• Jan 2019	Go/No-Go Decision by Sr Srvg Log and CFLA
• Feb 2019	Coord Conference and Detailed Planning
• Mar 2019	Launch Advertising and Fundraising Campaign
• Sep 2019	Tour Guide Reconnaissance
• Sep 2019	Develop Op Order and Admin Order
• Oct-Nov 2019	Unit and Individual Commitments
• Jan 2020	Final Coord and Planning
• Apr 2020	Advance group deploy
• Apr-May 2020	Battlefield Study
• Jun 2020	AAR

Key milestones are as follows:

Immediate Milestones

Immediate milestones, i.e., January-February 2019, are as follows:

- Recruit volunteers
- Form Committee(s)
- Meet with Historian (Tour Guide) and Travel rep
- Develop an Outline Plan
- Warning Order including this Concept paper (to all Honoraries, Commanding Officers and Association members and other support Associations)
- Activate the Fundraising Committee and Fundraising Plan

Lessons Learned from Other Similar Tours

The following are Lessons Learned for the Gunner and Sigs Vimy 100 tour:

- From inception to deployment, the minimum time to organize is 1.5 to two years.
- Buy-in from Senior Leadership
- Early definition of the aim and scope, itinerary and specific area (or campaign) of study.
- Early and active support of Association, Branch and Foundation leadership is essential.
- Early appointment of a command / planning team.
- Sound fundraising plan, aggressively pursued
- Aggressive communications plan before, during and after.

Fundraising

As this is proposed as a non-public activity, fundraising will be a major consideration. Fundraising can be national, regional, local or combinations thereof. The aim should be to subsidize, to the extent possible, 50 soldiers from all Logistics units – noting that retired, senior serving, and families pay their own way. Until the itinerary is costed, a rough planning guide would be \$4500 per person for the main tour, plus air fare (\$5,700). A fund-raising team, led by the CFLA, is essential to generate interest and seek sponsorship, both centrally on a

national/regional basis and locally through unit initiatives. Here are some Fundraising considerations:

- Regular Force units typically do not have the means to raise money, so it is best that fundraising to support their participation be a national effort.
- Reserve Force units typically have a trust fund or foundation, strong links to local businesses, and Honoraries that are influential in their community. Typically Reserve units can raise funds to support deserving members some may want 5 to 10 members on the trip.
- Deserving sponsored members might be expected to pay some portion of their total cost but an argument can be made that if they are deserving individuals then their leaders should cover all costs.
- The CFLA also has regional representatives with connections to businesses and communities (such as the Dutch community).
- The CAF has a vast network of industries that provide goods and services to DND and might be open to approaches from the CFLA.
- Keep in mind that should the RCLS/CFLA wish to seek public funding then many aspects of this endeavour might have to be tendered.
- Some industries (e.g., Air Canada, Air Transat, CN Rail, shipping companies, CANEX, etc) might support with donations "in kind."
- The Dutch Diaspora in Canada may be interested in sponsoring Logistics soldiers.
- Consider a reception(s) with the Dutch Ambassador to Canada, as an opportunity to attract potential donors/supporters. Also, contact NL Consul General in Toronto.
- Consider a "Sponsor a Loggie" campaign for example, if 20 people/companies contributed, this would be a major boost.
- High profile "Patrons" can assist in media coverage, friend-raising and fundraising.

CFLA might consider engaging (ideally pro bono) a "professional" fundraiser. They do exist, and may not wish to lead the campaign, but would provide advice.

It is critical that the fundraising efforts be well conceived, planned, led and managed, and the results might well exceed the needs for the trip, therefore providing residual funds for the CFLA coffers.

Communications, Advertising and Marketing

From previous such activities the importance of communications, advertising and marketing is paramount. The strategic intent of the leadership of the RCLS and CFLA must be clearly understood by all Logisticians and members of the Logistics community (chain of command, Honoraries, Commanding Officers, NCOs, Association members, etc). CFLA will need to initiate a focussed and extensive campaign to attract interest and generate the financial support required. Exploit all available communications means.

Op Faust and Manna Historical Documents and YouTubes

Just Google Operation Faust, Manna and/or Chowhound for historical info. The following Youtubes will be of interest:

- Go to about Minute 8:40 Food for North Holland: https://www.youtube.com/watch?v=9w0N-S_MJQc
- <u>https://www.youtube.com/watch?v=hRBF02UcyPE</u>
- <u>http://www.oorloginblik.nl/film/niod/2759666</u>

Thinking Outside the Box

At this point in the planning, what has been proposed here is a standard Battlefield Tour package. It may well be that the RCLS leadership and the CFLA may wish to go beyond the simple nonpublic activity proposed. Here are some examples of thinking outside the standard box:

- Arrange for a fly-past of a Herc and/or C17, perhaps dropping or air landing with poppies, flags, cookies, candy and foodstuffs.
- A parachute jump.
- Deploy a RCN ship to Antwerp or Rotterdam delivering foodstuffs or "care packages" of goods from Canada, or transporting Logisticians to arrive via Antwerp.
- Field Kitchens could be deployed, serving up burgers to spectators.
- Canadian food suppliers could provide packages on the KTR trucks to seniors' residences and food banks. (KTR has lined up a few thousand pounds of food to deliver). There are some key Canadian companies with outlets and products for sale in Netherlands.
- The contingent could along on KTR vehicles for certain stretches (may need a waiver for serving members to do so, but non-serving members can do it if they wish).
- Consider special sponsorships for injured Logisticians, no longer serving.
- A special leave for Logisticians serving in Latvia and/or the Ukraine.
- Stimulate a book on Canadian Logistics in support of the Liberation of Holland.
- Develop an Op Faust movie for future Junior Officer training and orientation.
- Ship over some Army Trucks (incl jeeps, ambulances, wreckers, etc) to drive from Antwerp and then ride along with KTR.
- Engage the Aviation Museum, RCAF Museum, Logistics Museum, Naval Museum and others to play a role in research and support.

Miscellaneous Issues for Consideration and Further Development

The following are a number of miscellaneous issues for further consideration and development:

- Selection of Sponsored Members. Ideally all "Logistics" units, Regular Force and Reserve will be represented. Commanding Officers should select "deserving members" based on criteria the unit sets. The CFLA should set a "target" re numbers, for example 50 serving members and 50 others.
- Serving Member Duty Status. Regular Force members may require their Commanding Officers to seek "commemoration leave," CO's short leave or use annual leave. Reservists would be considered "on duty" only for authorized ceremonial events.
- **Command and Leadership of Serving Members.** It is essential that a field-grade officer be designated the "Serving Member Commander" supported by a Warrant Officer/Senior NCO. They would be designated as the "Leadership Team" for purposes of command and leadership of serving members.
- **Dress.** Dress for participants will be civilian attire for the most part. It should be respectable and appropriate for the climatic conditions. For ceremonial events, retired members may wish to wear "mufti" i.e., Regimental Blazer, medals, tie and beret.
- **Uniforms.** To be worn only for specified ceremonies (DEU1), with prior permission of CAF.
- **Financial Sponsorship.** A select number of serving members may be financially sponsored by the CFLA and/or units. Other serving members may wish to attend, but pay their own way. Even "sponsored" members might wish to be accompanied and pay that portion of the trip. Non-serving participants would not be eligible for financial sponsorship.
- **Sponsored Members Passing the Torch.** Any members that are sponsored should be expected to prepare a presentation for their unit and/or an article for newsletters/websites.
- **Personnel Administration.** Medical coverage, passports, ID Cards, NOK notification, etc. to be considered in the Administrative Instruction.
- **Ceremonial Support.** CFLA should consider ceremonial support such as flags, lapel pins, poppies, "give-aways," a piper and bugler, signs on buses, etc. CFLA may wish to have gifts/plaques for local dignitaries and KTR members.
- **Support from Royal Canadian Legion.** The CFLA should explore the support of the Legion for advertising, reaching out to the Dutch diaspora, provision of poppies (thousands)
- **Support from the GOC.** The CFLA should explore the support of the GOC for example flags (hundreds) and lapel pins (thousands) from VAC.
- Support from Non-Government Agencies. Consider support from non-government agencies True Patriot Love, Canada Company, Aviation Museum, Major DND Suppliers, etc.
- **Participation of Other Support Branches.** Operation Faust was indeed a Logistics operation but it was multi-faceted involving the Service Corps, Ordnance Corps, Food experts, coal delivery, RCEME, Medics, Military Police, convoy escort, Engineer bridging, aerial re-supply, airfield operations. Open up slots for and engage other

Trades/Branches – CFLA taking the lead, and others collaborating. Be inclusive, rather than excluding other interested participants.

Conclusion

Operation Faust 2020 offers the RCLS and CFLA an opportunity to build morale, cohesion and pride in all Logisticians in the CAF, while celebrating their history, remembering their fallen and building their Association. The key to success is timely decision-making, finding volunteers, early planning and positive leadership. I trust that this concept paper helps stimulate decision-making and subsequent action.

Ernie Beno

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Appendices

- 1. Calendar Logistics Tour 2020
- 2. Keep Them Rolling Events
- 3. Operation FAUST 2020 Map
- 4. Roles of Key Members of the Logistics Community
- 5. RCLS and CFLA Operation Faust 202 Contact List

Annexes

A. Operation Manna And Faust Revisited 2020: Logistics Branch Memorial and Celebration, 15 February, 2018

B. Briefing by BGen (Retd) E Beno to Lieutenant-General C. Lamarre, 14 December, 2018

C. Emails from R van't Oost, Keep Them Rolling Recommendation Committee

D. Letter, Canadian Ambassador Sabine Nölke, The Hague, 02 May, 2018 – accepting to be on the KTR Recommendation Committee

Calendar - Logistics Tour 2020

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
26 Apr	27 Apr	28 Apr	29 Apr	30 Apr	1 May	2 May
			Flight to	Arrive A'dam	Drive to	Airborne
			A'dam	Drive to	Den Bosch	battle &
				Nijmegen	KTR: Den	logistics
				Liberation	Bosch	support,
				Museum,	opening	Airborne
				Groesbeek		Museum &
				Cemetery		Cemetery
				Hotel:		
				Nijmegen		
3 May	4 May	5 May	6 May	7 May	8 May	9 May
Op Veritable	Remembrance	Liberation	Holten	Optional?	Fly back to	
& Logistics	day	Day	Cemetery	Free day in	Canada	
Support to	KTR Group A: De	Parade in	Drive to	Amsterdam		
it.	Nude to	Apeldoorn	A'dam			
	Achterveld & rtn					
	KTR Group B: De					
	Nude to Utrecht		Hotel A'dam			
	& rtn					
10 May	11 May					

Note: *KTR* = Keep Them Rolling events

Based on 2 x 50 pax buses and 4 guides included (2 in Advance Party)

Approximate cost (\$4,500): to include:

Land Only (Not Air Fare) Hotels (double occupancy) Breakfasts in Hotels, bagged lunch Ground transport Guide services Advance Party plus vehicle Museum entry x 2

Keep Them Rolling Events

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
26 Apr	27 Apr	28 Apr	29 Apr	30 Apr	1 May KTR: Den Bosch opening	2 May KTR: Den Bosch to Malden
3 May KTR: Malden to De Nude	4 May Remembrance day KTR Group A: De Nude to Acherveld & rtn KTR Group B: De Nude to Utrecht & rtn	5 May Liberation Day Parade in Apeldoorn KTR: De Nude via Wagenengin to Utrecht	6 May	7 May	8 May	9 May
10 May	11 May					



Operation FAUST 2020 Map

Appendix 4 Roles of Key Members of the Logistics Community

- Senior Serving Logistician
- Strategic guidance and approval authority
- Liaison and socialization with senior staff and Commanders RCN, CA and RCAF
- National oversight
- Serve on KTR Recommendation Committee
- Colonel Commandant Logistics
- Generate support from within the RCLS, CFLA and the Logistics Community
- Guidance and oversight
- Coordination with Logistics Honorary Colonels
- Liaison and socialization with Colonel Commandants of other support Branches (e.g., RCEME, Med, MP, etc)

• Logistics Colonel

- Duties as assigned by Senior Serving Logistician
- Represent the Sr Svg Log on the KTR Recommendation Committee
- Liaison and coordination with staff, the chain of command, and Commanding Officers
- Liaison and coordination with other Branches and Services
- Oversee the CFLA Op Faust Management Committee
- Liaison and coordination with the Associations of other Branches and Services
- Reach out to industry leaders for financial and other support
- Encourage Association and RCLS engagement and support units and individuals, serving and retired
- Members of KTR Recommendation Committee
- Engage with the Dutch Diaspora in Canada
- Act as Chief of Staff for CFLA Op Faust Battlefield Study
- Coordinate unit and individual participation
- Coordinate participation of other Branches and Services
- Advertising and Marketing Op Faust Battlefield Study
- Coordinate history studies, travel arrangements
- Prepare the Log Op Faust Operation Order and Administration Order
- Oversee the Fundraising Team and manage fundraising initiatives
- Develop a fundraising concept and plan (Top-down and grassroots/units)

• VPres CFLA/Chair Op Faust Management Committee

• Fundraising Team

• Chair of Logistics Board and

President of CFLA

- Advertising and Marketing Op Faust 2020
- Liaison and coordination with industry
- History and Travel Reps
- Develop and coordinate study packages
- Develop and coordinate trip route, accommodations, transportation, meals, etc
- Coordination with KTR Recommendation Committee activities and events

• Patrons

- Symbols of support and endorsement
- Open doors, especially to companies and the media

Serial	Name and Appointment	Contact Info		
1	Lieutenant-General Charles A. (Chuck)	Maj Joanna Maclean		
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2	Major-General (Ret'd) Mark McQuillan, OMM, CD			
	Colonel Commandant Logistics			
3	Colonel Bruce K. Johnson	Logistics Branch Adviser & Logistics Branch Integrator		
	Logistics Colonel	Strategic Joint Staff		
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	Chair, Logistics Board	Phone Office: 613-821-0101		
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7	Brigadier-General (Retd) David	Dave Patterson		
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		tel: <u>613-539-4660</u>		
		www.foftours.com		
8	Lieutenant-Colonel Eleanor (Ellie)	E.E. (Ellie) Haevens		
	Haevens	LCol/OF-4 CAD		
		JFC Brunssum		

RCLS and CFLA Operation Faust 202 Contact List

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Annex A



15 February, 2018

OPERATION MANNA AND FAUST REVISITED 2020 LOGISTICS BRANCH MEMORIAL AND CELEBRATION

Overview

Some Dutch friends of mine are looking into the possibility of conducting a "re-enactment" of Operations MANNA and FAUST in 2020 – the 75th Anniversary. Op MANNA and FAUST were the food relief operations in The Netherlands in spring 1945 (April-May) – where Canada played a major role saving the lives of thousands of starving Dutch citizens. This would be an opportunity for the Log Branch to put on a show in the days leading up to the 75th Anniversary of the Liberation of Holland. As the Log Branch they could celebrate past accomplishments and enhance their profile (remembering, recognizing and celebrating the planners and leaders Manna and Faust, RCASC truckers, Ordnance Corps suppliers, Food Services, RCAF Air Log/Air Drop, etc – plus RCEME, Sigs, Medics, MPs, etc). It would be good for the Logistics Branch and good for Canada.



See: Food to Northern Holland – Start at 8 Min 43 Sec: https://www.youtube.com/watch?v=9w0N-S_MJQc

See: Veterans Remember / Les anciens combattants se souviennent - Start at 2 Min, 15 Sec: https://youtu.be/3yfDXOupDcU

The group planning this 2020 event in The Netherlands are associated with "Keep Them Rolling" (Dutch re-enactors), and they organized "The Final Push" in 2015, in which over 300 WWII vehicles and several hundreds of re-enactors with tanks, guns, jeeps, etc, over a period of

ten-12 days followed the liberation of Holland route from the Greosbeek to the Reichwald/Hochwald, crossing the Rhine and on to Groningen, on the actual route and same days of the Canadian Army's final push north in 1945. It was an incredible and very meaningful event with celebrations in each town and village on their Liberation Day. 7th Toronto Regiment, RCA, took a dozen Gunners on this trip, riding on the guns and trucks of KTR, and the Canadian soldiers learned much (Battlefield studies) and greatly enjoyed the experience.

The reason for approaching the Logistics Branch is to see if they would like to be "front and centre" in this event, Op Manna & Faust re-enactment – and, planning would have to start soon. The key organizer for the "Final Push" in 2015 and for this possible upcoming event is a successful Dutch businessman whose family survived because of Canadians delivering food at this critical time. He is prepared to fly to Canada to begin discussions on potential Canadian participation.

Meanwhile, the Log Branch may wish to research Operations Manna and Faust – e.g., where the planning took place, routes the trucks followed, supply and distribution points, stats on supplies, units, and so on. One can locate info on various websites, but it is sketchy – tanks, guns and infantry get more fanfare, more coverage.

The Log Branch might wish to discuss this with the Senior Serving Logistician and Colonel Commandant to see if the Log Branch (and related air and other support) might be interested in a participating in a non-public sense. No doubt DND/CAF, Global Affairs Canada and VAC would be interested, as would the Dutch-Canadian community. This could be a great opportunity for Canada to reinforce our significant efforts in Europe 75 years ago, and a reminder as to why "Canada is back." Also, this would be a great opportunity to build cohesion, morale, esprit de corps, professional knowledge (studies on logistics from Normandy, Antwerp, crossing the Rhine, etc), networking and financial health in the Log Branch and Log Association.

The Plan/Planning Process

Having assembled all one can gather off the net – this is clearly a story that involves Canada in a major humanitarian effort in the middle of fighting at the end of the war – what a story! The GOC will love it, as will the people in The Netherlands and Dutch people who came to live in Canada. This would unite the Log Branch, raise morale, raise money for the Logistics Association/Foundation, and raise the profile of the Log Branch on the tail end of the 50^{th} Anniversary.

However, first and foremost one must complete a **Mission Analysis**. What might the Branch wish to achieve:

- Promote the image of the Logistics Branch
- Enhance Cohesion, Morale, Esprit de Corps of the Branch and within the Branch
- Professional studies in Logistics for Junior serving personnel
- Historical studies and analysis
- Commemorate and celebrate the past and those who served and died 75 years earlier
- Recognize and reward (with a trip) deserving sailors, soldiers and aircrew of the Log Branch
- Cement Canada-Netherlands relations
- Build and enhance the Association
- Raise funds for the Association
- Create ties to communities across Canada while fundraising (especially with Reserve units)
- Create ties to businesses, suppliers and prominent Canadians across Canada while fundraising
- By extension, promote the image of Canada as a war fighting AND humanitarian nation
- Remember and celebrate relations between Canadian service personnel and the Dutch people and communities
- Give the Dutch diaspora in Canada an opportunity to thanks their Canadian Armed Forces
- Etc
- Etc
- All of the above? Some of the above?

One could visualize 100 (or more) Logistics personnel (and others, e.g., medics, RCEME, aircrew). One could engage all log units/outfits at bases, stations, ships, etc Regular Force and Reserve, across Canada. Log Pers could be riding on Keep Them Rolling vehicles on the same routes from the same supply depots as were used 75 years ago, with Ceremonies at the start and end, and at every town and village along the way. One could invite retired members of Log Branch on the trip (last year the RCA had 100 Gunners and 100 Sigs, serving and retired on a commemoration/battlefield study tour to Normandy and Vimy).

The Op MANNA/FAUST events would start a bit before 1-2 May 2020 and wrap up in time for the troops to participate in or at least attend the major ceremonies of 5 May (Liberation Day). The 5 May Official Ceremonies at Wagenengen NL will be separate ceremonies organized by VAC, probably with a 100 person guard, band, VIPs, etc, etc. The Log Branch would be better off running their activity as a non-public/arms length program (however, requesting some DND support, such as Hercs, field kitchens, vintage vehicles, authority to wear uniform, etc).

This would be an opportunity to showpiece the following: Service Corps, Trucks, Mechanics, Ordinance Corps, Cooks/Food services, MPs/Provost Corps, Medics, Pilots Navs Flight Crews, and so on, plus combat arms if wished. Airlift and air dropping of supplies, such as candies or

paper poppies or flags (a couple of Hercs), and setting up field kitchens giving out hot dogs/hamburgers at ceremonies. Buglers, Pipers and Drummers with all ceremonies.

The Logistics contingent should include organized Battlefield Studies (Logistics from Normandy to the front, and Antwerp to the front line, and Crossing the Rhine, etc, etc). Engage professional historians to manage the Professional Development aspects – Battlefield Studies. Examples of Historians – Col John Conrad, Jack Granatstein, Marc Milner, Lee Windsor, BGen Dave Patterson.

Fundraising across Canada (Dutch diaspora and the many suppliers to DND and DND Bases) to support sending 100 service personnel (\$3.5-4K each) and there would be money left over to support the Log Association, and support the Log/Ordinance Museum.

Complete all of the above with funds raised by the Association and by individual units across Canada. Do not rely on DND or VAC, or Heritage Canada – but do not be shy to ask all of them for financial and other support. But, undertake this as a private, at-arms-length initiative (except for loan of equipment and use of Hercs)

Recommend the development of an Estimate of the Situation and the key elements of the Op Planning Process, to include:

- Background
- Mission Analysis
- Situation
- Mission
- Concept of Operation
- Execution
- Lines of Operation
- Admin and Log
- Command, Coord, Communications
- Specifics on:
 - Site Visit/Recce
 - Milestones
 - Coord/coop with Keep Them Rolling
 - Coord/Coop with DND and VAC
 - Coord/Coop with Cdn Embassy NL
 - Coord/Coop with NL Forces
 - Battlefield Studies
 - Comms and PA
 - Financial Estimates and Budgeting
 - Fundraising Concept
 - Ceremonies
 - o Etc

Meanwhile, it would be interesting and useful if the Log Branch assembled a single document overview of Op Manna and Faust, particularly the Canadian aspects. Maybe get John Conrad to write it. This would be a good book to sell in 2020.

It is highly recommend that the Logistics Branch/Association assemble a planning team of serving and retired folks, soon.

I would be most pleased to brief the Log Branch Association Board/Senate with a view to generating interest in this undertaking and if it were a "go" to assist in initiating the planning and project concept.



Ernie Beno

Ernest B. Beno, OMM, CD Brigadier-General, Retired 1066 Caitlin Crescent Kingston, Ontario, Canada K7P 2S4 Phone: 613-389-6940 Mobile: 613-530-0694 E-mail: <u>beno@kos.net</u>

Annex B



Operation FAUST 2020

Proposal for Participation by CAF Logistics Branch (and others)



BGen (Retd) Ernest Beno, OMM, CD



Concept for Op FAUST 2020

The Dutch organization, "Keep Them Rolling" is planning on conducting a "re-enactment" of Operations MANNA and FAUST in 2020 - the 75th Anniversary. Op MANNA and FAUST were the food relief operations in The Netherlands in spring 1945 (April-May) where Canada played a major role saving the lives of thousands of starving Dutch citizens in the weeks leading up to the Liberation of Holland.

This 75th Anniversary will be a major milestone. This would be a great opportunity for the Canadian Armed Forces Logistics Branch (and partner Branches/Corps) to put on a show in the days leading up to the 75th Anniversary of the Liberation of Holland.

The Logistics Branch could celebrate past accomplishments and enhance their profile remembering, recognizing and celebrating the planners and leaders Manna and Faust, RCASC truckers, Ordnance Corps suppliers, Food Services, RCAF Air Log/Air Drop, RCEME, Sigs, Medics, MPs, and so on. A great opportunity to remember, celebrate and pass on lessons to future generations.



Guiding Principles

• 100 (or more) Logistics personnel (and others, e.g., medics, RCEME, aircrew). Engage all log units/outfits at bases, stations, ships, etc Regular Force and Reserve, across Canada. Log Pers could be riding on Keep Them Rolling vehicles on the same routes from the same supply depots as were used 75 years ago, with Ceremonies at the start and end, and at every town and village along the way. Invite retired members of Log Branch on the trip (paying their own way - \$4,K +/-). Note that last year the RCA had 100 Gunners and 100 Sigs, serving and retired on a commemoration/battlefield study tour to Normandy and Vimy.

• The Op MANNA/FAUST events would start end April 2020 and wrap up in time for the troops to participate in or at least attend the major ceremonies of 5 May (Liberation Day).

• The 5 May Official Ceremonies at Wagenengen NL will be separate ceremonies organized by VAC, probably with a 100 person guard, band, VIPs, etc, etc.

• The Log Branch would be better off running their activity as a non-public/arms length program (however, requesting some DND support, such as Hercs, field kitchens, vintage vehicles, authority to wear uniform, etc).

Guiding Principles (Cont'd)

• Showpiece the following: Service Corps, Trucks, Mechanics, Ordinance Corps, Cooks/Food services, MPs/Provost Corps, Medics, Pilots Navs Flight Crews, and so on, plus combat arms if wished. Airlift and air dropping of supplies, such as candies or paper poppies or flags (a couple of Hercs), and setting up field kitchens giving out hot dogs/hamburgers at ceremonies. Buglers, Pipers and Drummers with all ceremonies.

• Include Battlefield Studies (Logistics from Normandy to the front, and Antwerp to the front line, and Crossing the Rhine, etc, etc). Engage professional historians to manage the Professional Development aspects – Battlefield Studies. Examples of Historians – BGen Dave Patterson, Col John Conrad, Lee Windsor, Marc Milner.

• Fundraising and Friend-raising across Canada (Dutch diaspora and the many suppliers to DND and DND Bases) to support sending 100 service personnel (~\$4K each) and there would be money left over to support the Log Association, and support the Log/Ordinance Museum.

• Funds raised by the Association, by individual units across Canada and individuals. Do not rely on DND or VAC, or Heritage Canada – but do not be shy to ask all of them for financial and other support. Overall, undertake this as a private, at-arms-length initiative (except for loan of equipment and use of Hercs).

Timelines/Milestones

- Summer-Fall 2018 Confirm interest of Log Branch/CFLA
- Fall 2018 Socialize in Log Branch (and other Branches/Associations)
- Late Fall 2018 Firm commitment
- Winter 2019 Recce and Coord Visit to NL
- Winter 2019 Develop Plan in detail
- Winter 2019 Develop Battlefield Studies Plan
- Winter-Spring 2019 National, Regional and Unit Fundraising
- Spring 2019 Unit and individual commitments, in principle
- Fall 2019 Communicate the Plan
- Late Fall 2019 Confirm individual and unit commitments
- Late Fall 2019 Issue Study Package for Battlefield Studies
- Late Fall 2019-Winter 2020 Confirm Financial and Travel Arrangements
- Spring 2020 Operation FAUST 2020

Discussion

- Interest level of CAF Log Branch
- Pursuit through Non-Public initiatives
- Potential to include reps from all Log units across Canada
- Potential for retired, Association and other individuals
- Potential to reach out to other Support Branches (RCEME, Medical, MP, Air Transport, etc, etc)
- Potential for fundraising at national, regional and unit level
- Lessons Learned from RCA and Sigs Vimy 100
- Program Governance and Creation of a Log Branch Leadership Team

Project Leadership, Governance and Coordination

Position	Network	Comments
Senior Serving Logistician	Honoraries Commanding Officers	Service Chiefs (Navy., Army, Air)
Col Comdt Log	Honoraries Industry Leaders (Donors) Dutch Diaspora	Perhaps Col Comdts RCEME, Med, MP, Navy, AirF, etc
Log Colonel	Chain of Command Commanding Officers	Other Branch Cols
Pres CFLA	Honoraries Industry Leaders (Donors) Dutch Diaspora Association Members	Also, Other Associations
CFLA Op Faust Committee	Ditto	
Ambassador Nölke and Attaché	Canada - NL	On Recommendation Cttee
LCol Ellie Haevens	KTR Liaison	Support and Liaison
Christa Opers-Beuma	KTR Support	Support and Liaison
Mr. Rob van't Oost	Keep Them Rolling, Recommendation Cttee	Mr. Rob van't Oost
BGen (R) Dave Patterson	Lead Historian	Coord Study Pkg and Historians
Merit Travel Kingston	Travel Logistics	Air, Hotels, Buses, Meals
BGen (R) Ernest Beno	Canadian Liaison KTR Recommendation Cttee	

Conclusion

- For the Dutch and for Canadian WWII Veterans this will be a significant milestone.
- Keep Them Rolling will organize a great program to remember Canada's efforts in Operations MANNA and FAUST.
- This would offer the CAF Logistics Branch and other support Branches the opportunity to celebrate the past and pay respect to those who served in WWII.
- This would permit serving and retired members of the Logistics Branch (and others) to conduct Battlefield Studies concerning Logistics and other support to operations, and to experience first hand the significance of Canada's accomplishments in WWII.
- The Log Branch would benefit by participating in and leading a major ceremonial undertaking that would boost esprit de corps, enhance Branch cohesion, and set the Association up for future success.
- This would highlight Canada as a warfighting and humanitarian assistance nation and highlight the enduring Canada-Netherlands relationship.

Annex C

Key Emails from Rob van't Oost, Keep Them Rolling Recommendation Committee

09 April, 2018

Ernie,

Sorry form my late reply, was suffering a terrible flu, in fact it is not gone yet..... Thank you for this important information. What can I report you from my side???

- Have now installed a complete organizing committee with 99% KTR members. Our first start-off meeting is due to be held on Saturday May 12th. Will inform all participants about status of project and delegate tasks.
- Have found out that route of Operation Faust probably ran Oss / Grave Meuse Bridge / Nijmegen Waal Bridge / Bailey Bridge crossing the Rhine at Westervoort, east of Arnhem, the part to Wageningen is unknown so far, Rhenen prior Grebbeberg at a hamlet called De Nude. Here Dutch truck-drivers took over from Canadian Army Truck drivers and continued their voyage into German occupied territory.
- Still have not found the depots at Oss and Den Bosch. In Den Bosch most probably The Cattle Halls were used, in Oss most probably the terrain of Zwanenberg Meat Factory. Your research in this respect and the exact route the trucks followed is still of the greatest importance. We'll continue our part and share in Holland.
- We had a meeting in Rotterdam with the 2015 Organizing Committee commemorating the Operations Manna and Chowhound; they have NO plans for 2020, as committee members are all victims of the Hungerwinter and therefore "at age". We will probably decide to try and organize a dropping near Utrecht and deliver food rations to Health Care Institutions with elder people, symbolizing the delivery of Canadian food aid Rations. Decision will be taken on this during 1st Organizing Committee meeting.
- Attached to our truck-presence in Utrecht (4th large city of Holland) we will try to organize a large Liberation Parade, one day after our final arrival with the food delivering trucks.
- Timing is of essence: May 2nd the 1st Delivery took place. Suppose we would run the present known route in one day from Oss to Rhenen and have a bivouac there with all sorts of Commemorations and celebrations, we could run the second part on May 3rd and arrive Utrecht in the afternoon. Organizing a Liberation Parade through the City of Utrecht could only be done on May 5th (as being May 4th the Day we remember our Countrymen we lost during WW2) So a bit of a problem.......
- The Liberation Parade through Arnhem could historically only be carried by British Forces, as it was the British Polar Bears Division, being embedded in the 1st Canadian Army, that "took" the empty ghost-town of Arnhem.....moreover the Liberation took place a week before the first transport got on the road......
- South of Nijmegen the RAF constructed a small Airfieldstrip, called De Kluis, near the Community of Malden. From here British, American and Canadian high ranking Officers were delivered by Jeeps, Staff cars and Dodge Command Cars to the Community of Achterveld to discuss the Food Droppings and deliveries with the Gerries. I had always thought that Canadian Trucks were waiting near Achterveld to enter occupied Netherlands and that they caused a traffic-jam, leading to a later going back to their lines of the German Officers. It is imperative my

assumption was wrong......This means we would have to decide to carry on with the organization of this part of the Event, or alternatively, if we would leave this part completely out. Will be an agenda-point for our early May gathering.

I would certainly like to bring in some spectacular components:

- Installing the airstrip at Kluis and have officers flown in by WW2 Aircraft
- Falting- or Bailey bridge at Westervoort to cross the Lower Rhine River
- Re-enacting the 28th of April 1945 second and last Meeting between Blaskowitz and his men versus the Allied Commanders, including two Russian Colonels acting as Liaison Officers.....

The Battle is on, we will leave the ditches soon and take up the fight in open Field. Trust you fight shoulder to shoulder with us.....

Warmest greetings, Rob

08 May 2018-12-23 Dear Mr. Page,

We wish to say "dank u zeer" for your acceptance of the position in the Recommendation Committee for *Operation Faust*, the first Liberation Event focusing this humanitarian Operation.

The past weeks we have been working on finding the exact locations where the Canadian trucks were loading their precious cargoes for delivery into Western occupied territory, and the route these trucks were driving.

Remarkable aspect, not much details can be found on internet, some city archives show photos of passing truck platoons, enabling us to "jigsaw puzzle" the exact connection between Den Bosch and Utrecht they followed...... We are almost there!!!

A further interesting point in our research is, that the Canadians had no depots behind the frontline of their own but used Royal Army stockpiles.

By the way, Royal Army trucks formed a part of the truck platoons to deliver food rations between Den Bosch and De Nude, half way between Wageningen and Rhenen. The British *Polar Bears* Division was embedded in the 1st Canadian Army at that time.

Saturday next we will have our first Organization Committee meeting, formally starting up the event preparations. I have a lot of "wild" ideas how to make this event a once in a life-time happening, whether all is doable is another question.....

Will keep you posted about the developments and, many thanks again for your great support.

Yours truly,

Rob

15 September, 2018

Ernie, great news, I give below some ammo:

- The event starts **Friday May 1**st **2020** in <u>'s Hertogenbosch</u>, most probably we will spend the night in the former cattle market halls. Built 1927 and during WW2, food depot Royal Army. Visited local authorities with Jos Holland, they were very enthusiastic and will join us definitively.
- Saturday May 2nd 2020 we will head for our next bivouac location, RAF Airfield B91 near <u>Malden</u>, South of Nijmegen. In Den Bosch we will organize a defile and Commemoration. On our way to Malden we will pass the Zwanenberg Meat Factory (still in use by Unilever) where the Royal Army possessed Food Depots. Arrival in the afternoon for a one night sleep. Have organized rented large tents to avoid low number of participants due to many changes of bivouacs. B91 Airfield is now glider home of NIJAC Aeroclub. Monday next will talk to mayor of Malden (Heumen) and other authorities in order to get a one day permission to have WW2 Warbirds landing and delivering Allied Commanders that are on route to Achterveld for negotiating Food Airdropping's and Operation Faust with the German occupiers. Have "booked" Prince Bernhard and her Majesty Wilhelmina, The Queen of The Netherlands. Have found one re-enactor that is a look alike of a General Crerar......Already booked a Stinson Aircraft to deliver Prince Bernhard.....this is gonna be a great show. WW2 Staff Cars will pick-up the Allied Commanders (incl. 2 Russians !!!!) and perform the delivery to the Achterveld school on Monday.
- Monday May 4th 2020 two groups of trucks (and tanks) will depart. *Group A* will consist of all other trucks and tank that will not perform in the food supply column into Utrecht and will head instead for <u>Achterveld</u> to attend an extremely large Commemoration at the Schoolhouse where April 28th and 30th 1945 the Allied Commanders got permission from the Germans to carry out the Operations Manna, Chowhound and Faust. Will invite "NATO" if we get this to organize; meeting with the mayor is scheduled for late September. (<u>Strictly private and confidential: I will personally invite Poetin</u>) Group B will consist of historic Canadian food supply trucks and ambulances and head for <u>Utrecht</u>: will symbolically drop crates with sponsored apples and bread in nursing homes etc. Both groups to return for De Nude bivouac. All participants to

attend the National Commemoration at 20.00 hours in Wageningen or The Grebbeberg Monument in Rhenen.

• Wednesday May 5th 2020, all available trucks and tanks will follow the tracks of the British "Polar Bears" Division (embedded in the 1st RCA) from Wageningen to <u>Utrecht</u>. Visited the mayor of Utrecht yesterday. He is very keen in having a first time ever defile in his city, being the 4th largest in the Kingdom. Have suggested to organize a bomber food-dropping on a location chosen by the authorities; if not possible, a fly-pass would symbolically support our defile activities. Talks are ongoing to stretch the route into the very heart of our Capital.......if this could be successfully organized, "Operation Faust" will be <u>THE event of this Century.</u>

Would like to receive your Canadian input and supportive letters on:

- the Bailey-bridge idea at Arnhem
- A Liberation defile through Arnhem plus Commemoration (note: Arnhem was liberated by the 1st RCA, but carried out by the "Polar Bears")
- A Liberation defile through Utrecht plus Commemoration on "Operation Faust" (note: Utrecht celebrates their Liberation on May 7th, as only at this date the "Polar Bears" entered the city)

I spoke with Royal Dutch Army / Museum Authorities and asked them to cooperate with their WW2 tanks and trucks, as they did during the performance of "The Final Push". Think they are willing to do so, will consequently mail them above update in Dutch soonest possible. RCA Logistics could help in this matter: if the carry out transportation elsewhere for Royal Dutch Army, RDA could release and issue tank transportation in favor of the event......just an idea.

Things are developing pretty well: hope my heart hangs on.....

Green greetz, Rob

Rob

03 December, 2018

The developments on Faust are well: very well.....

Have two sponsors to provide 1.000 Canadian Food Ration crates. Will be filled up with nowadays supplies. Crates will be stacked next to the Den Bosch supply-depot location and taken all the way to Utrecht. In Utrecht we will supply effectively the crates to nursing-homes and "food-supply banks". We cannot display the symbolics of Faust any better.....

Be well, Rob

Operation Faust is becoming THE WW2 Commemoration Event for 2020, read my lips..... hi, hi.

20 December, 2018-12-23 Ernie,

My comments are outlined her below:

- Utrecht has accepted our suggestion to receive the food-transport on May 4th and the Polar Bear Liberation Tour on May 5th with a large tour through the center of the City.
- This acceptance makes it more doubtful to stretch the event further into Amsterdam, moreover, the Red Wingers have taken over in our Capital, you know what that means.....
- There is a large 5th of May Liberation Event in planning in 't Gooi, all around Hilversum and Bussum. Talks are going on the eventually join these guys partially, if some time left.
- Spoke with Safety Board.....my initiative. They are willing to organize all allowances/permits for all cities and Provinces, but, of course at their terms and conditions.....will probably have to negotiate again. Will see...
- Have found 1 or 2 sponsors to provide us with 1.000 (!!!) Food Ration Crates with Canadian WW2 texts. One of the sponsors is Jumbo, a privately owned super-market chain, the second largest in The Netherlands. They will fill-up these crates with nowadays food supplies. We will display these 1.000 crates in Den Bosch at the Old Cattle Market Hall where we will spend the night and the Brits and Canadians had there storage depot! We will load these crates visible for the public and participants into our Food Trucks and transport these to De Nude, where unloading takes place on the side of the road !!! The next morning loading takes place again and we will deliver these crates to "Food-Banks" and nursing homes, whereby contents of these crates will be advised by the municipality of Utrecht. This makes the circle go round......this is what it was all about!!
- Attempting to issue a meeting with Royal Dutch Army Commander during your Holland Tour mid Jan. Keep you advised.
- So your road-map should be altered; the line Den Bosch Amsterdam I would leave out for the time being. Would show Utrecht as final destination right now.

Hope this helps, we carry on in the meantime, still loads of work to do.

Grand merci for your enormous help Ernie, shoulder to shoulder we make the best out of it.

Merry X-Mass, stay sound and healthy,

Rob



Ambassade du Canada-La Haye

The Hague, May 2, 2018

Mr. van't Oost Chairman of the KTR Organizing Committee "Operation Faust" Mr. Benny Schreurs Member of the KTR Organizing Committee "Operations Faust" Member of the Royal Canadian Legion Branch 005

Dear Mr. van't Oost and Mr Schreurs,

Embassy of Canada-The Hague

Thank you very much for your letter of April 12, 2018, and for all the work you do through "Keep Them Rolling" to commemorate the sacrifice of Canadian and other Allied soldiers during the Second World War. I am humbled by the commitment of Dutch women and men like you, who give so much to the memory of Canada's Fallen.

I was very pleased to learn of your plans to mark "Operation Faust" in the spring of 2020. I agree that Canada's part in this critical humanitarian endeavour, which relieved the suffering of so many, is worthy of recognition in your 75th Liberation anniversary year.

I am fully supportive of this initiative and would be delighted to join the Recommendation Committee.

If the Embassy of Canada can be of further assistance to you, I welcome you to contact Mr. Marcel Louwman at <u>Marcel.Louwman@international.gc.ca</u> or at tel.: 070 311 1642.

Yours sincerely,

Sabine Nölke Ambassador of Canada

Canada