# THE LOGISTICIAN

#### VOLUME 7, ISSUE 5

# LA Fleet Week and Galley Wars

By Slt Mooney - CBT Dept HMCS Ottawa

n the 28th of August, HMCS OTTAWA set sail for Los Angeles Fleet Week. Under the guidance of the new Commanding Officer, Commander Alex Barlow, the Ship and her Company set out down the west coast towards southern California. Accompanied by Sea Training Pacific, OTTAWA participated in at sea readiness trials while transiting towards the 'City of Angels' in preparation for their follow on mission of Op CARIBBE. Upon arrival in LA, the Ship was greeted by several escort vessels and the USS IOWA, one of America's last battleships. The IOWA welcomed OTTAWA by firing a two gun salute and flying BRAVO ZULU as OTTAWA passed by.

Fleet Week was comprised of a series of events which brought the men and women of our navy together with the sailors and marines of the US Fleets. One of the highlights of the week was "Galley Wars."

Galley Wars pitted the best cooks from all the services against one another in a battle of culinary supremacy. Teams were assembled by United States Coast Guard, Navy, and Marines who faced off against the Royal Canadian Navy. Each crew was tasked with creating a specialized burger, two sides, and a dessert. The finest creations were

prepped by each team on board their ship, with the final cooking process and assembly conducted onscene, under the critical eye of celebrity judges; the distinguished Robert Irvine, a Food Network Chef, Mei Lin, Winner of Top Chef and, Steve Samson, a highly distinguished LA restaurant owner.

The members of the Canadian team, PO1 John Cross, PO2 Pierre Forget, and MS DJ Fields worked tirelessly and crafted a burger made of 60% bison and 40% lamb which was double ground and stuffed with homemade jalapeno bacon jam. But they didn't stop there! They went on to freshly prepare a brioche bun and top their creation with homemade Louisiana ketchup and poutine cheese.

To accompany this heavenly treat, the trio prepared a mixed salad of bitter greens with freshly shredded applewood cheddar cheese, topped with a homemade caper vinaigrette. For dessert, a freshly prepared pastry donut was topped with Callebaut Chocolate and sprinkled with sea truffle salt, a rendered bacon reduction

DECEMBER 2017



MS Fields, PO1 Cross and, PO2 Forget holding their award Photo credit: PO1 Patrick Montreuil (NESOP)

and drizzled with a delicious caramel topping. This was accompanied by a healthy portion of Canada's finest Moose Milk.

Once the menus were announced, it became evident that the Canadian cooks were going to be the ones to beat and they delivered! The cooks of HMCS OTTAWA blew the competition out of the water, coming in first place! They were followed by the US Marines and the US Coast Guard. For their outstanding performance, the judges awarded the cooks the coveted Galley Wars cutting board commemorating their victory. A big BRAVO ZULU to our three extraordinary cooks for their outstanding performance.



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# 4 MSS Cold Lake Stand Up Parade

The Stand-Up of the 4 Mission Support Squadron *By Lt Choi E.S.* 



L to R: 4 MSS Commanding Officer, Lieutenant-Colonel Andrea MacRae, 4 Wing Cold Lake Wing Commander, Colonel Paul Doyle, and Deputy Wing Commander, Lieutenant-Colonel Brian Zimmerman proceed with the Signing Ceremony of the Farewell to the Wing Logistic Engineering, and Wing Admin Branches, and the Assumption of Command of 4 MSS Commanding Officer, during the 4 MSS Assumption of Command parade at Building 5, 4 Wing Cold Lake, Alberta on Nov 30, 2017.

A momentous parade was celebrated inside 4 Wing Transport on 30 November 2017 to mark the stand-up of the 4 Mission Support Squadron (4 MSS) for 4 Wing Cold Lake. The



Reviewing Officer was the Wing Commander, Colonel Paul Doyle. Additional parade appointments included Lieutenant-Colonel Andrea MacRae as the 4 MSS Commanding Officer, and Lieutenant-Colonel Brian Zimmerman as the Deputy Wing Commander. The parade was arranged with four flights to mirror the Royal Canadian Air Force's structural

transformation. Transport and Electrical Mechanical Engineering, Replenishment, Construction Engineering and Administration Flights stood proudly representing the four uniformed flights on the parade. On 2007, the Wing Logistics and Engineering (WLE) Branch was stood up in CFB Cold Lake to provide mission focused logistics, engineering,

telecommunications and information management. In comparison, the Air Force Expeditionary Capability project was introduced to accentuate the primary purpose of the Royal Canadian Air Force's capability to deploy, activate, support and conduct domestic and international operations. 4 MSS, previously known as WLE, was modernized to reflect as a tasktailored and self-sufficient component that embraces the "train as you fight, fight as you train" concept at both tactical and operational level. In conjunction with the restructuring of the organization, Lieutenant-Colonel Zimmerman assumed command of the newly developed position of a Deputy Wing Commander, while Lieutenant-Colonel MacRae was appointed as the Commanding Officer of 4 MSS.

This notable parade was supplemented



by cutting of the cake with the Squadron's crest that symbolized the establishment of 4 MSS.



- Photos by Cpl Justin Roy, 4 Wing Imaging 30 Nov 2017

# Canadian Forces Logistics Training Center

#### DL Human Resource Management Course. Keep Calm and Log-On" By Maj Koekhuyt

After recently celebrating their 50th Anniversary under new leadership on 1 Sep 17, Canadian Forces Logistics Training Centre (CFLTC) has taken the offensive, embracing a culture of innovation and creativity. CFLTC is actively pursuing modern and innovative means of delivering superior quality logistics training. One example of this modernization was the delivery of the Human Resources Management course primarily in a distributed online setting. This constitutes a significant milestone since the establishment of CFLTC, as it is the first course delivered in an online environment. The Human Resources Management course has traditionally been an intensive six week course with multiple out of classroom assignments and a series of injects by staff to facilitate a realistic environment in which candidates are able to develop their skillsets, to prioritize multiple tasks concurrently, and to "think on their feet." Conducted primarily through the use of Bridgit software enabled webinars and the Government of Canada teleconferencing service, the course incorporated four weeks of distance learning and two weeks of residential practical training.

The online environment poses some unique challenges compared to traditional delivery models but also offers enhanced agility as members are able to complete the training at remote locations and using less financial resources than traditional models. As



L to R: Capt S. Sauvé, 2Lt M. Perrault, Capt F. Simard, 2Lt V. Pomeyrol and Capt S. Emond. Photo credit: Sgt Porter

the principle instructor on the course, Capt Sébastien Sauvé notes, "while other technologies are available for course delivery, our primary focus for this trial serial was on student success, maintenance of the established standard of training and development of quality, professional logisticians; however, we now have the requisite knowledge and experience to explore the use of different training platforms in subsequent serials."

Indications from the students are positive, citing appreciation for being able to spend more time with their families and to have flexibility in the completion of assigned readings and tasks within their schedules. It also required students to be self-motivated and develop skills to perform autonomously in order to remain on track towards established objectives.

As a new quality control measure, an evaluation through the use of a pilot online program will be employed to assess both student retention and supervisor satisfaction with the

training delivered. The automated program will be used at preestablished intervals to confirm the accuracy of the results generated.

Incorporating modern methodologies and technology will enable the CFLTC to continue to modernize the way that training is delivered and to align them with industry counterparts. It is an investment in the future of logisticians and a preliminary step towards the development of a capable and agile force, the need for which is emphasized in the Canada's Defence Policy Renewal, Strong, Secure, Engaged.





#### From the NCR



L-R: Col B. Johnson (LBA), BGen M. Rafter (SJS Strat J4), Cmdre M. Watson (DGCB), Col D. Quinn (Dir Army Log) and CWO J.P.P. Cote (Log Br CWO)

# Annual NCR Logistics Branch 'Meet and Greet' LCol E. Tremblay, was humbled by the individual efforts expended. "Th

By Major Manley, G1 Personnel Policy

The 8th annual Logistics Branch 'Meet and Greet' was held on 5 October 2017 at Cartier Square Drill Hall in Ottawa. This popular event provides a yearly opportunity for local Logisticians - both serving and retired - to congregate in a collegiate forum, receive the inspiring words from Branch leadership and welcome new members of the NCR Logistics' community.

This year's event was hosted by the Army Logisticians on behalf of the Logistics Branch. Under the watchful leadership of the Director of Army Logistics Col D.A. Quinn, the organizing team put forth a superlative effort in attracting 349 Logisticians to the event amidst a period of significant operational tempo. The event OPI,

LCol E. Tremblay, was humbled by the individual efforts expended. "The event went extremely well because of the quality of the logisticians who organized it. The members of the committee did a great job during the planning phase and we also had the chance to have true volunteers who were all highly dedicated and resourceful. Our reward was to see old friends and people having fun. Talking about having fun, I send my best wishes to our Navy friends who will organize the Meet & Greet next year."

But it was not only the organizing team which defined the special nature of the event. In advance of the Logistics Branch's 50th Birthday in February 2018, the Canadian Forces Logistics Association (CFLA) was present in full force to promote both Branch esprit du corps and interest in anniversary events which will take

place early next year. As part of the 50th Anniversary, the CFLA has committed to producing a picture book that will be published on 1 Feb 18 for commercial sales. At the Meet and Greet, Mr. Yves Pelletier, a former Ammunition Technical Officer from NAMMO Canada, provided a generous donation toward this meaningful project which will contribute to enshrining the history of the Logistics Branch. The CFLA Interim President, Mr. John Page, captured the importance of having past and current serving logisticians come together in this setting. "The Branch truly has a rich history, and we all play a part in adding to its narrative. It's very meaningful to have these interactions as they contribute to a common spirit of community as well as the long-term health of the Logistics Branch."

This year's event also marked the first year in which DND's "Centre of Gravity" within the NCR has shifted to the newly minted Carling Campus in the west end of Ottawa. But geographic separation would not deter the hundreds of Logisticians who made the trek across town. For their efforts, they were treated to great company, gourmet quality catering and most impressively, a meticulously designed cake which was complimented by hundreds of equally exquisite cupcakes. A special thanks to Flight Stewards Sgt David Rodney and MCpl Meaghan McCabe from 412 Transportation Squadron who volunteered their services by preparing and decorating the cake and cupcakes. Many attendees complimented the cake for its eye appealing presentation and flavourful taste.

(Continued on page 6)



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Notable attendees included senior leaders such as, the CAF's Senior Logistician, Lieutenant-General C. Lamarre, the Commander of Military Personnel Command, Brigadier General M. Rafter (SJS J4), Commodore M. Watson (DGCB), Colonel B. Johnson (LBA), Colonel D.A. Quinn (Director of Army Logistics and DAFS), Capt (N) S. Irwin Director of Navy Logistics and Colonel R. Goodyear (CFSU(O) Commandant).

"Occasions that reunite serving and retired Logisticians are of great professional importance, especially as we approach the 50th Birthday of the Logistics Branch. Events such as the NCR Logistics Branch Meet and Greet

are essential to bringing together the local Logistics community in a collegiate forum to gain a better appreciation of our common mission. This year, we were fortunate to have representation of current Logisticians from all environments, as well as members of the Canadian Force Logistics Association and retired Logisticians who continue to contribute to the Branch in many ways such as through curating the history of the Logistics Branch. We were reminded of the remarkable people who are currently serving as Logisticians, and those who have served before us. We are all bound by a common mission of service before self, SERVITIUM NULLI SECUNDUS which transcends all career paths, whether one is serving or retired, Regular or Reserve Force, and environmental affiliations. This event

served as an excellent reminder of this shared responsibility and allowed us to take a tactical pause from our regular battle rhythm to enjoy tremendous camaraderie."

And so as the Director of Army Logistics prepares to pass the torch to the Royal Canadian Navy for 2018, we reflect on the good fortune of this year's event and the exciting build up to the 50th Anniversary next year. With much history to celebrate and a promising future on the horizon to look forward to, it is truly a great time to be a Logistician.

#### Update to Special Service Medal Nato Eligibility List

There has been a change in policy concerning the SSM NATO for personnel who were part of the Canadian Contingent NATO Airborne Early Warning Force in Geilenkirchen from 2004 to present.

IAW the info included at the following link http://forces.gc.ca/en/honours-history-awards/ssm.page line 649 and 651, the eligibility list for the Special Service Medal (SSM-NATO) has been amended.

The process for application for Honours and awards for retired members of the Canadian Armed Forces can be found at the following link: http://www.forces.gc.ca/assets/ FORCES\_Internet/docs/en/honourshistory-medals-chart/d4010-en.pdf







# Holiday Message from the Logistics Branch Adviser





As I look back over the years' activities, I can't help but think about you, our fellow Logisticians and the work that you do day in, day out in support of the CAF and in support of deployed operations. Over the course of the year the Colonel Commandant, MGen (Ret'd) McQuillan, the Branch Chief Warrant Officer, CWO Coté and I have had what I consider to be the very good fortune of visiting with many of you. In February we celebrated the Branch Birthday in Yellowknife with the Logisticians of the North where we were able to observe first hand just how critical they are in supporting Northern activities. We had the opportunity to meet a multitude of Logistics personnel in Saskatchewan and Alberta through visits to Wainwright, Dundurn and Suffield in May. We discussed the issues and challenges facing Logisticians at 8 Wing, whether Wing Administration, Wing Logistics and Engineering or 2 Air Movements Squadron. As importantly we had the

privilege to meet hundreds of the newest members of the Logistics Branch as well as the instructors and staff responsible for their training during our many visits to CFLTC.

On a separate but related theme, this summer saw the kick-off of preparatory activities in celebration of the Logistics Branch's 50th Anniversary. Thanks to the members and leadership of the 50th Anniversary Committee; we have already seen some excellent activities in support of this milestone, especially the Logistics Flag relay and the incredible outpouring of support for this activity.

Whether the visits, the work done at CFLTC, the work on operations or the activities undertaken by the 50th Anniversary Committee, the common theme that struck me in all of these was the professionalism and dedication displayed by all. It was truly the highlight of my year and renewed my belief that we have truly exceptional

personnel within the Branch. So for that I would like to extend to all Branch personnel my most sincere thanks for the work that you do and the professionalism that you display. As the Holiday season gets into full swing I would like to wish all the best to you and yours and I hope you take advantage of the opportunity for some well-deserved rest and relaxation.

Merry Christmas and Happy New Year!

Colonel B.K. Johnson Logistics Branch Advisor



# Holiday Message from Director Navy Logistics







As 2017 draws to a close there is so much that we can reflect upon and enjoy a sense of satisfaction. We have seen significant increase in both the number and complexity of deployed operations. This has been an inordinate challenge and you have succeeded in ensuring the world was able to derive benefit from the active participation of the RCN on and below the ocean.

2018 brings many new challenges. We will see the Asterix begin operations in its role as the interim AOR. The HMCS Harry De Wolfe is nearing completion and will be floating in Halifax Harbour in the next few months signalling the introduction of new arctic capability for Canada. The delivery of the government's mandate laid out in "Strong Secure Engaged" will be front and centre in everyone's

mind as we start building the RCN of the future

Despite the focus on the long term, operations will continue throughout the wish a sensational and safe season year to come at sustained high tempo. We will continue to send ships and submarines around a world that seems less and less stable. None of this will be possible without your continued dedication.

Anyone working within the RCN is acutely aware of the importance of analytics and how we measure key indicators to enable better decisions faster. Although many measures have been created, we still don't have one for the gratitude and pride that the entire D Nav Log Staff and I have in the work you do. You are all deserving of a BZ beyond all measure. Recognizing this work, please take time with friends, family and loved ones over the holiday period to get rested and refreshed. To all of you I greetings and a very happy new year.

Capt (N) S.E. Irwin **Director Navy Logistics** 



## Holiday Message from Director Army Logistics







The snow has now fallen as a reminder that the holiday season is once again upon us, and yet another year has flown by. Logisticians within the Canadian Army have rendered yeoman service supporting a myriad of operations both at home and abroad, and their hard work enables mission accomplishment within the Army and the greater Canadian Armed Forces. Canada has once again committed ground forces to NATO with a presence on the ground in Latvia, and our forces stand ready to engage globally at the behest of the government. We support all of our operations and stand at high readiness for taskings thanks to the hard work and dedication of the fine military and civilian members of the defense team. Regular Force and Reserve logisticians serve shoulder to shoulder enabling logistics effect globally. Our global

presence encompasses logisticians from all sub-specialties and the whole of their efforts have created pockets of the often strived for 'invisible logistics'. The Army focus on Strengthening the Army Reserve; the creation of mission tasks; and the promise of four years of paid summer employment will set conditions not recently witnessed to invigorate several of our Army Reserve units and Service Battalions.

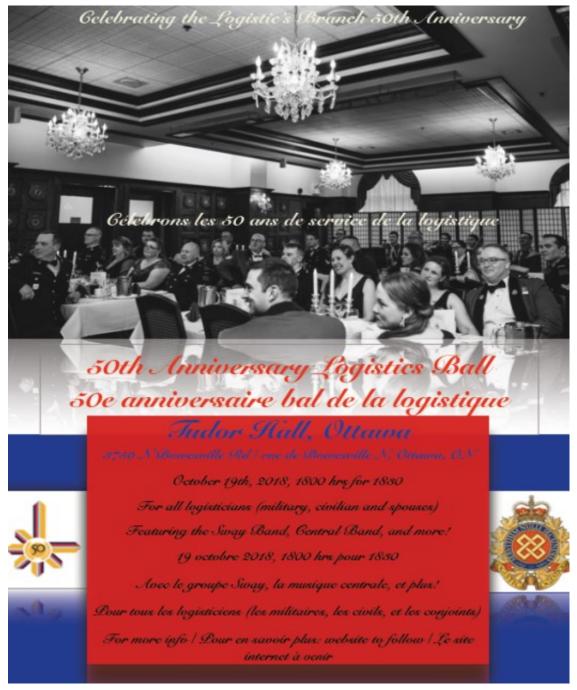
I would ask you all to take time with your families and loved ones this holiday season; you have worked hard and earned the break in tempo. If you are deployed on operations, please note that our thoughts are with you as you keep vigil in supporting our fighting forces. As we look ahead to 2018, and the 'year of the Logistician', this is the time to be proud of our

collective achievements and look forward with anticipation to join the celebrations throughout the coming year. I offer my best wishes to you and your families over the holidays and for the coming year.

Colonel Dave Quinn
Director Canadian Army Logistics



#### SAVE THE DATE



Follow us on Facebook for event updates at:

https://www.facebook.com/Logistics-Branch-50th-Anniversary-Ball-846559932170831/

# Holiday Greetings from Director Air Force Logistics







2017 continues to see Logisticians across the RCAF and beyond facing an unprecedented tempo. We continue to play an extremely important sustainment role not only on deployed operations but just as importantly, at our home Wings, Squadrons and within the National Capital Region. Wing re-structuring initiatives, at various stages of development across our wings, re-enforce our philosophy that we 'fight from our wings'. Our personnel, like our platforms, are diverse and unique. 2017 has provided each of us challenges and opportunities to excel.

Operation LENTUS found us contributing to firefighting efforts in British Columbia, Saskatchewan and Manitoba showcasing our talents to support the flying operations of several aircraft such as the CH 146 Griffon, CH 147 Chinook, CC 130 Hercules, both H and J models, and the CC177 Globemaster. Logisticians from the RCAF continue to contribute to the sustainment of Operation IMPACT, including air to air refueling missions, tactical aviation and surveillance operations. Canadian contributions to NATO operations featured RCAF Logisticians supporting collective defence, peace and security missions on Operation REASSURANCE.

Further, many of you readily supported complex exercises such as MAPLE FLAG 50, the infamous Operation BOXTOP, along with many joint environmental exercises such as TRIDENT FURY and ARDENT DEFENDER. Our commitment to the defence of North America and our close partnership with our NORAD partners required our sustainment expertise in order to execute operations at both forward and deployed operation bases. We, sustainers and supporters, have much

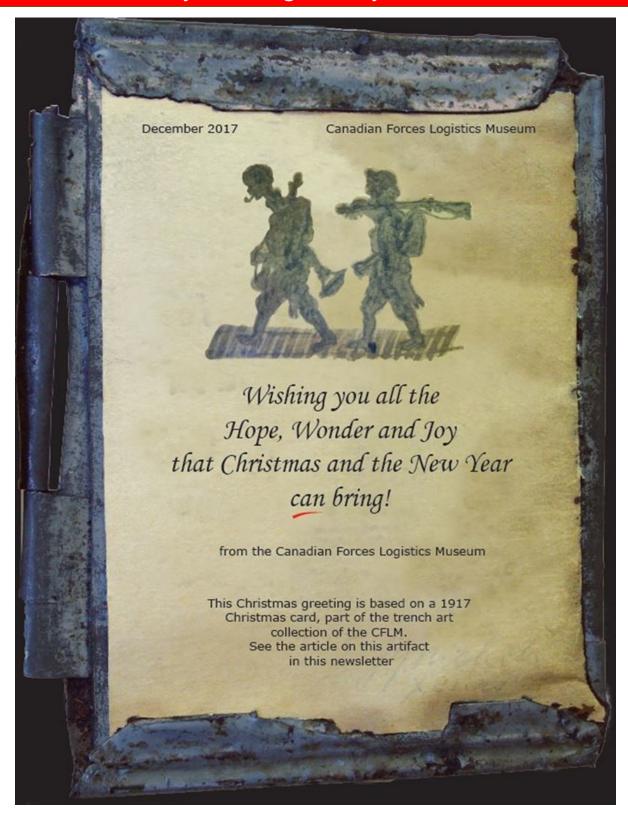


to be proud of – we have been, and continue to be challenged, and we continue to deliver Service Second to None.

As Director Air Force Logistics, together with CWO Sherri Forward, A4 Log CWO, it gives us great pleasure to bid all Logisticians, everywhere, our highest compliments for the Season. You continue to do the Branch proud. You continue to do the RCAF proud. You continue to do Canada proud. To those of you spending the holiday season away from home, we wish you a special tiding to stay well and safe. We encourage all Logisticians to reflect on your fine service and celebrate that this season, with family and friends. Take the down time offered you - you deserve it! Season's Greetings and good wishes in the year ahead.

Col Thompson, 1 CAD HQ/A4 Log

# Holiday Greetings from your Museum





### Holiday Greetings from the CFLA

#### Canadian Forces Logistics Association

By Mr. Page, National President

First Seasons Greetings to all Logisticians and your families at this festive time of year! Time flies, more than a year has gone by since I assumed the position of Interim National President in September 2016, and no one has stepped up to replace me. One thing I have learned is patience, that it takes at least three times longer to achieve anything, especially in a volunteer centric organization like ours.

We have moved forward with Chapters in Kingston, Calgary, Edmonton, Trenton, Wainwright and Petawawa; plus a point of contact for everyone in Prince Edward Island and Saskatchewan! A number of established and fledgling Chapters have hosted events over the past year, generating interest across Canada. Most notably were events in Kingston, Wainwright, 4 Wing Cold Lake, Petawawa and 17 Wing, Winnipeg.

I would like to acknowledge some efforts that have been made to grow the Association. The NCR Chapter under Barb MacInnis has organised and run four General Meetings, two golf tournaments, and has started an outreach program and membership challenge! Petawawa under Nadine Tischhauser has had an inaugural Meet & Greet, which was well attended by several curious Logisticians plus leadership at Base, Brigade, Army and our Branch. Janaya Hansen at 2 & 3 Wing, Bagotville an embryonic chapter of the Association, looking to do something in the very near future in preparation for the 50th

Anniversary.

We have held our first "Virtual"
Annual General Meeting at National level in at least five years and at it's conclusion we have a formal Inaugural Board of Directors including a National President, a Draft Constitution and mandate to move forward with Articles of Incorporation as a Not for Profit entity with Industry Canada. This process has taken a very long time, but was worth the wait.

Why should I have anything to do with an Association? Well to paraphrase Gen(Ret'd) Walter Natynczyk: Military Associations bring one of the most critical things that every person needs, in and out of uniform, and that is the sense of belonging, that sense of family, that sense of being part of something bigger than ourselves; and part of that is looking after our own, especially our ill and injured. For those around my stage in life, it is an opportunity to Give Back to all of those who have gone before us, an institution that in many cases we grew up in and "Pay it Forward!" It certainly doesn't cost very much and there are many ways of staying involved, from just maintaining a membership and getting the newsletter, to being fully part of the leadership team at Chapter, Region or Nationally. All are valid and worthwhile, why not come out and check out your local chapter, or if there isn't one – you and your buddies form a local chapter?

We have a lot to be proud of... Logisticians are important and we are found in virtually every unit and organisation: the Human Resource and Personnel Administration side is huge; Finance and Comptrollership is extremely important; and finally the Sustainment/Technical Services side of military life, and the synergies of melding these together in a single Branch are a proven force multiplier!

We are on the cusp of our big celebration – 01 February 2018 will formally see 50 Years of Logistics support to the Canadian Armed Forces! A lot of events are planned throughout the year, across Canada and everywhere we are deployed: Flag relay, Picture and Humour books, sporting and recreational events, Mess Dinners and a Ball...even a Great Big Parade on Parliament Hill with the New Governor General!

Block book the two periods, 01/02 February for Birthday celebrations and All-Ranks Mess Dinners (including the National one to be held at the Canadian War Museum in Ottawa (Only 500 spots, Cost is \$110.00/ person and OPI is MWO Martin Latour, Army G4 Tn staff). The week of 15-19 October 2018 will be a gathering of the clans at Connaught Ranges in Ottawa for Logistics Week: a Skill at Arms competition, Professional Development, the big Parade on Parliament Hill on 19 October (where we will experience the return of our Royal designation as the Royal Canadian Logistics Service (RCLS)) and the Gala Ball at Tudor House that evening.

Lots of things to look forward to...and that it is time for us, who are always so busy supporting everyone else – to take an opportunity to pat ourselves on the back for the job we all do in supporting operations and the men and women of the Canadian Armed Forces! Remember, it is up to you to

(Continued on page 14)



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get involved in this once in a lifetime event!

I look forward to meeting as many of you as possible throughout this very important 50th Anniversary year. Work hard, Play hard, look after your buddies ... if you are drinking, don't drive; and if you are driving...don't drink! Pretty common sense, but with tragic consequences.

#### CHRISTMAS MYSTERY

By Andrew King, "Ottawa Rewind" for CF Log Assn

A B17 Bomber from Ottawa loaded with Christmas cargo disappeared without a trace on December 15th 1944

During World War 2, Ottawa's Rockcliffe Air Base operated six B17 Flying Fortress aircraft that were outfitted as transport "mailbirds", ferrying thousands of letters and packages between Canada and the fighting forces overseas in Europe. One of these, B17 #9203, went mysteriously missing. This is the story of Ottawa's lost B17...a MailBird Mystery.

**Esquimalt** 

Gagetown

**Goose Bay** 

In October of 1943 Rockcliffe airport became the site of 168 Heavy Transport Squadron, which was formed to handle the large quantities of mail destined for personnel serving in the European and North African campaigns during World War Two. Rockliffe became a bustling hub for mail from across Canada, destined for troops and service personnel overseas. Love letters, family correspondence, birthday and holiday gifts as well as freight were all transported to the men and women overseas, boosting morale and keeping them connected to loved ones back home

On December 15, 1944 B17 #9203 had just delivered a load of Christmas mail to Canadian troops serving in North Africa. The aging B17 Flying Fortress, a hand down from the United States Air Force, was loaded up with return Christmas mail, and pilot Horace Hillcoat and his crew of eight prepared to head back from Morocco to the Nation's Capital. Hillcoat planned a brief stop in the Azores on his way to Newfoundland and then home, but once they lost sight of the African coast, B17-9203 and its crew were never heard from again. A search and rescue mission scoured the likely areas, and some mailbags were found floating on the surface, but no other

signs of wreckage, survivors or debris were ever found. No distress calls or radio contact had been made before the plane disappeared. B17-9203 had simply vanished, Hillcoat and the crew were classified as "Missing".

Were they ambushed by attacking German Luftwaffe aircraft? Did the well-used B17 suffer a mechanical malfunction requiring an unsuccessful attempt at ditching? Another theory is that the ill-fated B17 may have been shot down by a prowling German Uboat. A number of Allied aircraft had been lost to U-boats in that area and. furthermore, numerous U-boats that were sunk by Allied anti-submarine patrols in that area would have gone down and taken with them any records of such an engagement with a B17.

Hillcoat's plane and its Christmas cargo were never found and, with its crew still deemed missing, they joined hundreds of other missing aircrew from World War Two commemorated on the Commonwealth Aircrew Memorial on Sussex Drive in Ottawa. The lost Christmas B17 from Rockliffe remains an enduring mystery.

#### Regular and Reserve, Serving and Retired Members

#### Find the CFLA online at: <a href="http://cfla-alfc.com/">http://cfla-alfc.com/</a> or contact your local Chapter:

Bagotville	Maj Janaya Hansen	Greenwood	Maj Rod Chongva
Borden	Cdr Francois Turcotte/Fern Baillargeon	Halifax	Maj Jeff Forgrave
Calgary	LCol Dave Sweeney/J.J. Martin	Kingston	Capt Sheldon Hart
Cold Lake	Capt Sarah Oakley	Montreal	LCol Martin Huot (3CSU)/Pierre Desnoyers

LCol Adam Zima/Malcolm McCabe

Maj Mike Campbell

Comox Lt Jason Hallman **NCR** Barb Macinnis/Andre Gariepy Edmonton

MWO Phil Fader/Lionel Foote North Bay 2Lt Kevin Linklater

Maj Nadin Tischauser/Rory O'Connor (LCol Heather Morrison) Petawawa

Cdr Jeff Watkins Altn: WO Mike Laughlin/Capt Nick Kriaris

**Toronto** LCol Sean Gagnon Trenton Maj Jane-Anne Swim

Interested in forming a chapter in Colorado Springs? You are not alone! Contact John Page for details on other interested members.



#### AMONG THE WALKING WOUNDED: SOLDIERS, SURVIVAL AND PTSD By LCol (Ret'd) MacInnis, Pres. NCR Cha

By LCol (Ret'd) MacInnis, Pres. NCR Chap CFLA

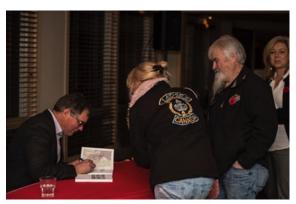
C olonel (Ret'd) John Conrad wrote this book relating his experience with PTSD following a deployment to Afghanistan. It was published in April 2017. On 8 November 2017, John made a book tour stop in Ottawa at the behest of the NCR Chapter of the CF Logistics Association.

We heard a poignant recount of the journey John made in recognizing and dealing with PTSD. The presentation style was compelling and filled with honest recollection of a number of soldier stories--all of which were conveyed with good measures of emotion, love of service and humour.





Col (Ret'd) John Conrad, CD, MSM and LCol (Ret'd) Barbara MacInnis, Pres. NCR Chap CFLA



After the reading, John signed copies of his books, conversing with the many friends and colleagues who were there.

The event, held at the Hylands Golf Club, drew a crowd of 60 participants, including LGen Chuck Lamarre, LGen (Ret'd) Stu Beare and MGen. Wayne Eyre.



Overall, the event was a success and was one more way to bring attention to mental health issues experienced by many CF members.



# Logistics Branch Fund - Subscription Form - Become a member!

Service Number	Rank	Name	Initials	
Unit	Occupation	e-mail address		
understand that the	ese funds will go towards	istics Branch Fund in the amous Logistics Branch initiatives, primation provided will be shared	enabling branch revital	
	(Check applicable box)			
F	General and Flag	Officers, Capt(N)/Col:	\$6.00/month	7
	\$4/month to the B	Branch Fund; and		
	\$2/month to the C Trust Account	GOFO/Col Farewell Dinner .		
	Cdr/LCols and CP	O1/CWOs:	\$3.00/month	
	All other officers	and NCMs	\$2.05/month	
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Logistics Branch S	ecretariat (+Logistics Beorge R Pearkes Buildin Headquarters rive	signed copy of this form shall ranch Secretariat@SJS LBI@0 g		

The Logistics Branch Fund is open to Reg F and PRes serving members. Civilians and retired members are invited to join the Canadian Forces Logistics Association.



# Messages from Fellow Logisticians



#### 50<sup>th</sup> Anniversary Messages

Logisticians are often working in the shadows. Now it's our time to shine, to commemorate, and to celebrate.

As Logisticians we feel unity, no matter what job we do -- supply, postal, transport, finance, human resources, movements, ammunition or administration -- no matter which

element we come from.

At the end of the day, we know we can count on each other in our world of CAF Logisticians.

We are Logisticians before anything else.

#### 50<sup>th</sup> Anniversary Flag Relay Messages

The Flag Relay is an awesome opportunity to show the close camaraderie that exists among Logisticians around the world and across Canada.

Although the Logistics Branch has a limited history, the Flag Relay gives us a chance to pay homage to the corps and organizations that preceded the Branch in 1968 while at the same time it solidifies us as members of a vibrant modern-day common corps. The Flag Relay is an exceptional way to show Log Branch pride.

When the Flag passes from one Logistician to another, it makes us think of friends and co-workers who are working in many locations around the world and across Canada. We share memories about serving in different places and the challenges that we've had to endure...yet we are always mindful of the challenges ahead.

Without doubt, Logisticians are amplifying the motto "Service Second to None" as our Branch is the only Branch that could embark on a dynamic Flag Relay of this magnitude.



# LOGISTICS KITSHOP ITEMS ARE AVAILABLE AT CANEX!

For a limited time, new CFLA and Branch Fund Members receive a 25% discount on a Logistic Branch Kitshop Item at Canex.ca! <a href="http://www.canex.ca/military/military-kit-shops/logistics-branch.html">http://www.canex.ca/military/military-kit-shops/logistics-branch.html</a>

Stay tuned for more Canex promotions for CFLA and Branch Fund Members.



# Now available at a Canex near You.







Don't be caught without One!



# An Incredible Journey - Logistics Branch Flag Relay

CDLS Washington Logisticians and VIPs welcome the 50th Anniversary Flag Relay By MWO Bertrand

As part of the Logistics Branch 50th Anniversary, the Logistics Branch flag and its accompanying log book travelled around the world to locations served by CAF Logisticians. Having the flag predominantly displayed and photographed with local Logisticians was a tremendous celebration of the Logistics Branch and its outstanding professionals supporting the CAF mission at home and abroad.

On 14 September 2017, the Canadian Defence Liaison Staff (Washington) Support Unit was delighted with the arrival of a special package from Operation RENAISSANCE in Latvia. Leading up to the flag's arrival, CDLS (W)'s senior Logisticians developed a plan to bring together the CAF Logisticians in the local area of DC, Maryland and Virginia for a once-in-acareer event that proudly reflects our diverse and important work and spectacular setting of the Canadian Embassy amid a marquee event on the CDLS(W) outreach calendar: Partners in Defence.

Each year the CDS and Commander CDLS(W) host Partners in Defence (PID), the premier strategic outreach event of the year designed to celebrate and strengthen the longstanding

Canada/US defence partnership and a key component of Canada's Global Engagement Strategy. Partners in Defence brings together senior Canadian and US defence and security officials for bilateral discussions and a culminating evening social event. On 14 September 2017, the CDLS(W) Support Unit leadership took advantage of this unique opportunity to have Logisticians of all stripes joined by a distinguished guest list for the historic photograph. Included were: His Excellency The Right Honourable David Johnston 28th Governor General of Canada. Canada's Ambassador to the United States Mr. David MacNaughton, Chief of the Defence Staff General Jonathon Vance, United States Chairman of the Joint Chiefs of Staff General Joseph Dunford and our very own, Rear Admiral Bill Truelove, Commander CDLS(W). In order to truly capture the essence of our privileged location, the photo was taken on the balcony adjacent to the Ambassador's suite, with the captivating US Capitol Building as the backdrop.

Later in the evening, the Governor General of Canada presented his personal coin to Capt Lynne Cormier, MCpl Donna Barrett, Ms. Susan Ong and Ms. Helen Pouga for their exemplary work and contribution to the CDLS(W) mission.

The next day, CDLS(W)'s Sergeant Major, MWO Stephen Bertrand, forwarded the package along its illustrious journey to Canadian Forces

Support Unit (Colorado Springs).

Colonel Robert Spencer, COS / Defence Cooperation Attaché, Lieutenant-Colonel Sarah Gauthier, CO CDLS(W), Master Warrant Officer Stephan Bertrand, Unit Sergeant-Major and all Logisticians at CDLS(W) and in the greater Washington area extend Logistics birthday wishes and kind regards to all of our friends and colleagues around the world.

SERVITIUM NULLI SECUNDUS







Front row: Col Spenser, COS CDLS(W), RAdm Truelove, CDA /Comd CDLS(W), US General Dunford, Chairman of the Joint Chiefs of Staff (CJCS), The Governor General of Canada His Excellency the Right Honourable David Johnston, Ambassador to the United States of American, Ambassador David MacNaughton, Gen Vance, Chief of the Defence Staff, and CWO Poitras RCAF CWO

Back row: MWO Bertrand, SM CDLS(W), WO Gilbertrson, Sgt Yorke, MCpl Catchpole, MCpl Barrett, Cpl Beaulieu, Cpl Morris, WO Perez, Cpl Rosa, MCpl Silk, Cpl Craig, Sgt Hawrylak, Cpl Forbes, Capt Niankoury, PO2 Coursol, LS Yaskow, Capt Cormier, Maj Allard, LCol Gauthier, CO CDLS(W)



MWO Bertrand, SM CDLS(W), WO Gilbertrson, Sgt Yorke, MCpl Catchpole, MCpl Barrett, Cpl Beaulieu, Cpl Morris, WO Perez, Cpl Rosa, MCpl Silk, Cpl Craig, Sgt Hawrylak, Cpl Forbes, Capt Niankoury, PO2 Coursol, LS Yaskow, Capt Cormier, Maj Allard, LCol Gauthier, CO CDLS(W)

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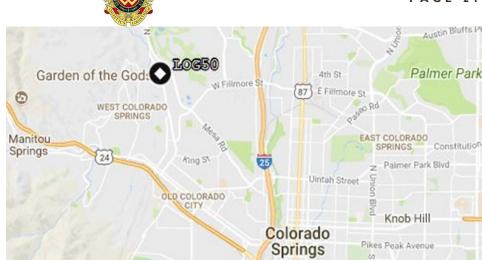
# NORAD Logisticians and the 50th Anniversary Flag Relay *By MS Forrest, Head Cashier, CFSU(CS)*

On 1 July 2017, the Logistics 50th Anniversary Flag departed Ottawa, to begin its journey around the world.

The flag's first leg of the relay would be to visit OUTCAN operations and bases throughout Europe, the Middle East and the United States, before making its way back to Canada to begin the Canada-wide portion of the relay.

The flag arrived in Colorado Springs as the last stop of the OUTCAN part of the relay on 15 September. During its short time here in beautiful Colorado Springs, the Logistics staff were able to take pictures with flag and sign the official Logbook. A few of us also had the great opportunity to take the flag to Garden of the Gods to get a couple of great shots of the breathtaking scenery.

On 18 September, the day started like any other Monday for us Logisticians here in Colorado Springs. With the arrival of the flag, we showed our pride in a fitting manner; a picture of most of our support personnel in front of one of four Canadian airplanes that were donated as displays to Peterson Air Force Base. Upon completion of this photo, we congregated in our building for a small celebration. LCdr Jim Baird-Foley, Deputy Commanding Officer CFSU(CS), gave a brief historical background of the Logistics Branch, before the cutting of the cake. Here, we kept with the tradition of youngest and oldest members to do the honorary cut. Capt Tammy Dupuis and Cpl Kim Tourigny-Lambert cut the cake - we won't reveal their respective ages.



While the Logistics Branch is large in numbers, when we were given the time to read over all of the names of those who signed the Logbook before us, many were able to recognize names of former colleagues and friends. It felt like it was a minireunion. CFSU(CS) celebrated this milestone for the Branch with a delicious cake and good conversation reminiscing about previous postings and tours of duty.

The last day our unit had the flag, Sgt Eric Dion, WO Laurene Stanners and Capt Tammy Dupuis and I set out to the Garden of the Gods to take advantage of the beautiful scenery Colorado Springs has to offer. The day could not have been more perfect to capture these great moments. Along our routes to various locations within the park, many people stopped and asked what we were doing. We took the time to show our pride as Canadians and explained why we had this flag and were taking lots of pictures with it.

Canadian Element NORAD (CANELEMNORAD) supports all members who work with NORAD across the United States. CFSU(CS) is the support unit that manages all the financial and administrative matters for not only the 146 members within Colorado Springs, but also for our six detachments in the United States including Rome, NY; Elmendorf, AK; McChord, WA; Tyndall, FL; Vandenberg, CA and Tinker, OK. In total there are 296 Canadians serving with CANELEMNORAD. Of those 296 members, we have 28 Logisticians.

The time the flag was here in Colorado Springs was a great experience and we were all honored to be a part of it. Here's to another 50 years!







Back row (L to R): Cpl Kenny Poisson, MS Amanda Forrest, PO2 Greg Hiltz, Capt Mustafa Gahnoog, Maj Sepp Rodgers, Cpl Suzanne Hardwick, LCdr William Baird-Foley, Sergio Rivas, CPO2 Cindy Burke

Front row (L to R): LS Marie-Josee Gagnon, Cpl Kim Tourigny-Lambert, Cpl Genevieve Collings, WO Laurenne Stanners, Capt Tammy Dupuis, LCol Adrianna Noonan, Misty Baker Photo credits: MCpl Lois Gouthro

L to R: Sgt Eric Dion, WO Laurenne Stanners, Capt Tammy Dupuis, MS Amanda Forrest Photo credits: MCpl Lois Gouthro





L to R: WO Laurenne Stanners, Capt Tammy Dupuis, MS Amanda Forrest, and Sgt Eric Dion Photo credits: MCpl Lois Gouthro



# Celebrating Log. Br. 50th Anniversary Whitehorse, Yukon, Oct 2017



L to R: Capt Joe Laba, MWO Cheryl Lotocki, Capt Kathleen Tipton, MCpl Doug Morrison Photo Credit: Maj A. Trousdale



L to R: MWO Cheryl Lotocki, Capt Kathleen Tipton, Capt Joe Laba, WO Keith Bridal Photo Credit: Maj A. Trousdale

# Celebrating Log. Br 50th Anniversary 440 Squadron Yellowknife, NT, Nov 2017



440 Sqn Hanger with CC138, Twin Otter, Sgt Karine Maille, Cpl Jessie Drown, Capt Marjorie Colomer, Cpl Veronique Mousseau and MCpl Brenda MacFarlane Photo Credit: Cpl Taylor Major



#### **OSH (EUROPE)**

#### Air Force Cup Cologne International Shooting Competition

By Capt Fisher, SC, CD

The 4th Edition of the Air Force Cup Cologne took place from 24 to 27 August 2017. This year, 88 competitors (22 teams of 4) from 9 different countries participated. For the first time, Canada had its own team,



MCpl Pierre-Luc Desgagne practises his pre-firing drills on the G3 Rifle, prior to the live-fire competition.

Photo: Sgt Brad Ward

made up of the 4 members of the OS HUB (E). In fact, one of them was MCpl Desgagné, a member of the 3rd Esc Bagotville Logistics Division. This competition gives the military of the invited countries a chance to familiarize themselves with foreign weapons. Rifle, submachine gun and pistol were the types of weapons that the participants had to handle in different events.

For the 4th edition, the selected weapons were:

- 1) G3 Rifle without telescope (7.62mm)
- 2) MP2 Submachine gun (9mm)
- 3) P8 Pistol (9mm)
- 4) G36 Rifle (5.56mm)
- 5) P30 Pistol (9mm)

The competition took place over 2 days. Friday was a day of familiarization with weapons.

Participants had the chance to try them out during high-impact events, whether with obstacles, time delays, moving and even dressed up with complete combat paraphernalia. For each of the 5 events offered, those who have achieved the best results were awarded shooting badges. The next day, the real competition took place. In total, the shooters had to complete 6 exercises requiring skill, precision, speed and very high concentration. The Canadian team was able to stand out in one of them, that is, shooting with the G3 without telescope. The test

without telescope. The test consisted of a 5-bullet shooting in the prone position and 5 others on the kneeling position, all at a distance of 150 meters. In addition, 25% of the target gave no points, which made the task particularly difficult. Our team ranked 5th out of 22, notably thanks to the performance of MCpl Desgagné with a score of 76/100 and a grouping of 3 bullets within 5cm when zeroing.

At the end of the day, a BBQ and an award ceremony were organized. It was an incredible



Under the supervision of German Military Range Control, CAF mbrs (L –R) MCpl Gilbert Pelletier, MCpl Pierre-Luc Desgagné and Sgt Wayne Hatcher go through their pre-firing drills on the MP2 Submachine Gun. Photo: Sgt Brad Ward

opportunity for Canadians to socialize and connect with other countries, including Italians, Latvians and Czechs. Unanimously, the 4 members



CAF participants at the 4th Annual Air Force Cup Cologne Shooting Competition: (L-R) Sgt Wayne Hatcher (3 CER, Edmonton); Sgt Brad Ward (Base Supply, Shilo); MCpl Gilbert Pelletier (2 Air Mov Sqn, Trenton); and MCpl Pierre-Luc Desgagné (Log Div, 3 Wg Bagotville) Photo: Sgt Brad Ward

(Continued on page 25)



(Continued from page 24)

of the OS HUB (E) greatly appreciated their experience and are aware of the enormous opportunity in participating at the 2017 Air Force Cup.

Operational Support Hub Europe [OSH(E)] celebrates CAF Sports Day 2017 By MCpl Desgagnes



WO O'Rourke, SM of OSH(E) does the official ball drop to initiate CAF Sports Day 2017. Photo: Sgt Wayne Hatcher

As part of CAF Sports Day 2017, members of OSH(E) and invited Host Nation military personnel took up the CO OSH(E)'s challenge to engage in our national pastime by participating in a rousing tournament of ball hockey. Our Bundeswehr participants were primarily made up of the same group with whom we usually play Thursday morning volleyball, so for all ball hockey was a nice change of pace.

Much like our weekly volleyball, rather than play nation against nation, the ball hockey teams were made up of a mixture of German and Canadian members. Each period lasted roughly 25 minutes and at the end of each new teams were made up. This helped ensure a good balance both in participation and on the score board.

LCol Gord Hagar and Sgt Brad Ward were stand-outs as the opposing goal tenders by helping to keep the scoring low.



Star Goaltenders – LCol Gordon Hagar, CO OSH(E), and Sgt Brad Ward, OSH(E) TAV Sup NCM. Photo: Sgt Wayne Hatcher

For many of our German colleagues this was their first time playing ball hockey, however what they lacked in skill they definitely made up for in enthusiasm. There were also several very skilled German players, maybe not of the Kölner Haie (Cologne Sharks) caliber but who had obviously stick handled a hockey puck before. Once ball hockey was finished everyone was invited back to the OSH (E) HQ building; for the hockey



Sonia Haas, OSH(E) OR Clk, and Sgt Wayne Hatcher, Fin NCM, share BBQing duties following CAF Sports Day 2017. Photo: Sgt Brad Ward

players and for all those folks who were not into hockey we followed the tournament up with some leisurely camp site games such as bocce ball, washers, ring toss, and ladder ball while at the same time we hosted all participants to a well-deserved BBQ. With the brats and burgers fully downstream the CO addressed everyone and thanked them for partaking in our bi-national CAF Sports Day. LCol Hagar also took the opportunity to award an OSH(E) CO's Commendation to Sgt Ward in recognition of his exceptional dedication and commitment to multinational sustainment excellence. As Sports Day OPI Sgt Ward's superbly coordinated all aspects of the day while fulfilling the CO's intent to foster esprit de corps, enhance mental and physical fitness, and to just have a



LCol Hagar presents Sgt Ward with the OSH(E) CO's Commendation for his exceptional dedication and commitment to multinational sustainment; and his outstanding contribution as CAF Sports Day 2017 unit OPI.

Photo: Sgt Wayne Hatcher

good time.

The CAF Sports Day at OSH(E) provided all of us with an important reminder that physical fitness is an important part to both the mental and physical well-being of everyone at the Hub, both those in and out of uniform.

#### KANADA TAG 2017 AND THE LOGISTICS FLAG VISIT OSH(E)

By Sgt Wayne Hatcher



LCol Gord Hagar cuts the Canada Day 150th cake, with OSH(E) members and family gathered around. Photo: Sgt Brad Ward

What better way to spend Canada's 150th birthday celebration than in Cologne with our German friends, neighbours and colleagues. Since relocating to Wahn Kaserne in 2013 Canada Day has become an annual opportunity for the Operational Support Hub Europe (OSH(E)) to host our Host Nation and provide them with a little more insight into who we are. The venue again this year was the Luftwaffenkaserne Officers' Mess; the celebratory theme was of course the red and white colours of the Maple Leaf.

For the members of OSH(E), along with many family members it was all hands on deck for the elaborate set up of the Mess with red and white cloths adorning the tables along with Canadian pennants, glittering maple leafs and posters highlighting our great national diversity.

The entertainment consisted of a selection of Canadian music from the past several decades, everything from Trooper to Bieber, and games such as

match the songs to the artist. Other challenges for our guests included matching Capitals to Provinces and listing some famous Canadian inventions and achievements. If guests

had any difficulties with these questions a Canadian "expert" was always close by to assist. Donated mementos of Canadiana such as Maple flavoured Mars bars, Canadian Girl Guide cookies and Canada 150th pins and paraphernalia were the prizes.

Once the guests had arrived and before the fun and food got fully underway all hands stood for a stirring rendition of O'Canada followed by a welcoming address and thank

you (in German) from our CO, LCol Gord Hagar. No Canada Day celebration anywhere would be complete without a BBQ and on such an auspicious birthday it would not have been complete without the cake, and what a spectacular cake it was, decorated with the official 150th Canadian multicolored Maple Leaf logo, made by a local German bakery Café Hirsch.

Under large deck umbrellas with only the occasional threat of rain everyone was able to enjoy a traditional Canadian style BBQ on the patio, setting the stage to what we anticipate will be for a terrific start to our German summer.

In anticipation of next year's 50th Logistics Branch anniversary a special Logistics Flag has begun its relay across Canada and around the globe to wherever Logisticians are employed or deployed.

The first phase of this relay began in

Europe; OSH(E) was the node for several scheduled transits of the Flag to various locations in the Middle East and Europe. Although we would see the flag in transit several times it wasn't OSH(E)'s turn to host it until 24 July.

Its original arrival was scheduled to coincide with a Hub BBQ held on a beautiful sunny Friday at the opening of OSH(E)'s new Canada House. However due to some delays on route the Flag arrived at the Hub on an unseasonably chilly and wet July Monday. OSH(E) took its opportunity to ceremonially raise the Flag near our office location on Bismark strasse Platz next to our Canadian Flag and the Bundeswehr military ensign.

The delayed arrival also provided Logisticians who participated in Op Nijmegen, and were in the process of redeploying back to Canada through Cologne, the opportunity to pose with the Flag and sign its accompanying journal.

With its GPS tracker activated the Flag continued on its journey to the various Ops and Logistics OUTCAN locations around Europe, before making its way back across the pond to Canada.



24 July 2017, members of OSH(E) pose with the 50th Anniversary Logistics Flag . Photo: Sgt Brad Ward



## **Operations**



#### Deployed Contracting – Op UNIFIER By Captain Williams

Joint Task Force – Ukraine (JTF-U) depends heavily on contracted support including but not limited to water, fuel, transportation, power, and linguistic services. Roto 3's Contract Management Cell was uniquely tasked with opening, extending, or closing all theatre contracts due to the possible mission closure 31 March 17 when all theatre contracts were set to end. Roto 3's advance party arrived 1 March 17 and began working in earnest. Many challenges stood in the way including cultural differences, Ukrainian anticorruption laws, and the Canadian contracting system itself.

The deployed contracting process for the CAF is built on Canadian legislation and business practices. Due to this, many of the standard contracting clauses do not apply or are not legally binding in Ukraine. For instance, the appropriate law clause used in CAF contracts states "This contract shall be governed by and construed in accordance with the laws in force in the province of Ontario, Canada". In some cases, contractors have refused to engage in contracts because of this clause or have stated

that signing the contract would not be legally binding in Ukraine. Fortunately, Ukrainian businesses have operated in good faith and no significant legal issues have yet occurred.

Coordination through the Government of Canada (GC) has also presented challenges. The contracting system for the CAF is not unique, must follow Treasury Board rules, and operate similar to other government departments. This is facilitated through CJOC link in with government bodies such as Public Services and Procurement Canada for any contract beyond JTF-U's delegations of authority (DOA). GC timelines however are not based on operational requirements and setting up a high dollar value contract may span multiple rotations. Roto 2 handed over a contract to Roto 3 that took over four months from the initial statement of work (SOW) to awarding the contract.

CAF contracts, in itself, supports unique environments that require flexibility and shorter timelines than other governmental departments. JTF-U has remained dynamic through the use of an in theater Contracting Officer with a large enough DOA that theatre does not often require GC assistance.

Ukrainian business is relationship based. It is expected that business partners will meet in person, meet often, and regularly exchange gifts. JTF-U has done exceptionally well at maintaining a professional relationship in this environment while simultaneously matching or bridging cultural norms. JTF-U frequently meets contractors face-to-face, appreciation for this has been

expressed multiple time by different contractors. Other allied nations do not typically have Contract Officers in theatre with DOAs capable of dealing with local businesses and instead are often forced to deal with headquarters outside of the local area or county. JTF -U is better equipped to deal with local contracting issues because the CAF has enabled them through mission command style contracting.

The Ukrainian government is actively combating corruption through legislation which includes regulations that do not allow banks to release funds until businesses have signed documents from their customer confirming work has been completed. Businesses combat this by insisting on cash transaction and occasionally refuse to work unless they are pre-paid in cash. That said, Canada's presence and business practices have changed local business. The transparent and unbiased contracting process employed by the CAF is now being used in Ukraine and JTF-U has been credited by local contractors as an influencing factor. JTF-U has proven that even over multiple years, payments will be made, contracts will be awarded in a transparent way, and the CAF will not be influence by relationships when making business decisions.

Unique issues still persist in Ukraine such as every changing legislation, anti-corruption laws, and unfamiliar or inconsistent business practices. Over the past two years, JTF-U has met these challenges with the use of the Contracts Officer. Though this, JTF-U has and will continue to demonstrate business leadership and while meeting the CAF's strategic goals in Ukraine.

# Op PROTEUS: Canadian contribution to the United States Security Coordinator of Israel and the Palestinian Authority

By LCol Simard Rotation 17, Logistics Program Manager July 2017

anada has a long history of participating in international operations all around the world. East-Timor, Cyprus, Cambodia, Rwanda, Bosnia-Herzegovina, Afghanistan and Libya are some of the international operations where Canada's military personnel have deployed to protect and defend Canada's values. Operation PROTEUS, which is Canada's contribution to the Office of the United States Security Coordinator (USSC) in Jerusalem, started in 2006 and is presently composed of twenty-one Canadian military personnel of all environments from the rank of MCpl to BGen and one RCMP Officer. The following article intends on providing a brief history of Op PROTEUS, the mandate, the contributions to the Palestinian Authority Security Forces (PASF), the fascinating confluence of cultures in this unique part of the world, and some of the key challenges expected in the future.

#### The Birth of Op PROTEUS

Op DANACA – United Nations Disengagement Observation Force (UNDOF), GOLAN HEIGHTS (1974-2006)

Israel is not unknown to Canadian soldiers as a considerable number of Canadian military members have deployed to the Disengagement Observation Force which was established in 1974 following the





agreed disengagement of the Israeli and Syrian Forces on the Golan Heights. In 2006, Canada's government made the decision to establish its contribution to the United States Security Coordinator (USSC) for Israel and the Palestinian Authority named Op PROTEUS.

#### **Op PROTEUS - Today**

Op PROTEUS is situated in Jerusalem and aims at contributing to the USSC and Canada's national interests to advance the prospects of a historic, conflict-ending agreement between Israelis and Palestinians. Twenty-one CAF members and one RCMP officer are currently deployed into Jerusalem on a one-year mission from July 16 until July 17. Five members of the team work at supporting the Canadian presence in Jerusalem and act as the national rear-link to the Canadian Joint Operations Command (CJOC) in Ottawa. The remaining seventeen Op

PROTEUS members are embedded within the USSC, a US Department of State led mission located at the U.S. Consulate.

The USSC mission is to: Assist the Palestinian Authority (PA) in transforming and professionalizing security institutions in the West Bank, engages with the Government of Israel (GoI) and Palestinian Authority (PA) on security initiatives, and support coordinated international efforts in order to develop a stable security environment as a necessary component of a negotiated two state solution. The USSC is a multinational Headquarters led by a US Lieutenant-General with personnel from the United States, Canada, the United Kingdom, the Netherlands, Turkey, and Italy. These personnel work collaboratively towards the achievement of the USSC Lines of Efforts: Shared Security Commitments, Sustainable Systems

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and Capability Improvements. Canada is the second largest troop contributing nation and as such, also pursues national objectives that will be discussed in the next section.

#### **USSC Investments and Projects**

From 2006-2012, USSC including Op PROTEUS, contributed in building initial capabilities for the Palestinian Authority Security Forces (PASF) such as, operational camps, training facilities and purchasing vehicles. A Government of Canada's investment program back in 2012, worth \$300M for five years, aimed at contributing to the PA in its ability to achieve meaningful results for those most in need and the commitment of those leaders to prioritize the basic needs of the people. The focus, for the last four years, has now shifted to good governance principles such as sustainability and institution building. Actual initiatives such as Area B authority expansion, PASF Training migration from Jordan to the West Bank, PASF Centralized Vehicle Maintenance. Human Resources Reform, Infrastructure Maintenance and Communications and Information Systems (CIS) Modernization Programs are at the forefront of the USSC efforts to ensure the PASF becomes a professional, credible and sustainable security force for the future. Transiting from analog to digital technology is one example to highlight the importance of this shift.

Op PROTEUS Rotation 17's personnel worked in the fields of logistics communications, training and as liaison officers with the PASF Services. Operational Support personnel have been mostly focused

on initiating and establishing centralized sustainment programs to maximize the use of scarce resources and stimulate PASF cross-Service support. The current fiscal environment and decreasing international donor support have also prompted USSC to focus and prioritize all new Programs and projects based on improving PASF long-term sustainability. As an example, establishing a fleet management system for the Palestinian Security Sector has now become a higher priority than purchasing new vehicles, and initiating an infrastructure management and maintenance program is essential considering the issue of land availability in the West Bank. The next section will focus on the human dimension and cultural wealth offered by this unique region.

#### The Human and Cultural Dimension

It is a great privilege for all the members of the profession of arms to have the opportunity to work in a different part of the world. For the seventeen Op PROTEUS personnel fully embedded in a multinational team at the U.S. Consulate General. working with the Palestinians all across the West Bank brings several challenges but also offers a unique experience in improving the Palestinian Security Sector. Understanding the complex and difficult historical security situation, building working relationships with the Palestinians, reaching a common understanding on expectations versus USSC objectives and last but not least, working with language assistants have made this mission extremely challenging but also rewarding. Despite spending a whole year away from family and friends, time that a military member invests in improving

the security situation providing a true sense of accomplishment within our profession.

#### **CONCLUSION/WAY-AHEAD**

This article provided a brief historical and current overview of the Op PROTEUS Rotation 17 deployment in Jerusalem. Twenty-two members have been deployed since July 2016 and are working at improving the PA security sector by improving PASF training, interoperability, and implementing long-term sustainability solutions such as Vehicle and Infrastructure Maintenance, Human Resources Policy Reform and critical CIS Programs. The unique human and cultural dimensions of this mission enabled the whole Op PROTEUS team to gain a valuable personal experience that will be useful in both our professional and personal lives. The future of this mission is bright got challenging, especially with all the work to be completed in building the PASF, however the impact of external factors such as the current situation in Iraq and Syria is unknown. I will conclude by stating that building the Palestinian Security Sector apparatus should do more than its part in providing essential safeguards of the security and welfare – of both Israelis and Palestinians, while supporting a genuine and lasting peace between these two peoples.



#### Movements Control as a Framework Nation: An eFP Theatre Opening Experience

By Capt Sinclair and Capt Stewart

From April to June 2017, Canada prepared for the deployment of a Battle Group to Latvia for Op REASSURANCE. In only 45 days, the Theatre Opening Team established all core operational and support services, including engineering, movements, communications, contracts and supply functions. While this was no easy feat to accomplish, the Canadian team's close work with the Latvian Forces ensured that other sending nations (Spain, Italy, Poland, Slovenia, and Albania) were received as smoothly as possible.

It is a rare opportunity that Canada is involved in a Theatre Opening, not to mention as the Framework Nation.

4 Canadian Forces Movement Control Unit was involved from the early stages of planning in order to establish coordination and control of the movement of all initial personnel, vehicles, equipment and general cargo into theatre.

In Canada, we coordinated with contracted lift companies and the Army Equipment Fielding Centre to ensure all vehicles were "inflowed" with prepared documentation. During cargo reception at the port, a total of 255 sea containers and 190 vehicles were sent from various units across Canada. When the ship arrived on 18 April, the driver augmentation team began immediately loading vehicles into its holds. Once the bottom-most hold was filled, sea containers were also simultaneously brought onto the ship; in marshalling and accounting for each item, and considering safety with so many moving parts, the team and port stevedores were kept very busy. The loading alone took four days, and the vessel left full with solely Canadian cargo, unusual since the end of our Afghanistan ended.

On 6 May, once docked in Riga, Latvia, the ship began offloading with

great speed. Two Movement Control groups, with a TAV of 24 drivers, were formed with varying responsibilities: one group ensured all vehicles were unsecured, ready to move, and then promptly driven off the ship; the second group fueled vehicles and marshalled them in rows by vehicle type. Sea containers moved onward to Camp Adazi, roughly 30 km away, via a combination of contracted lift and allied Belgians, who contributed a fleet of trucks and drivers, as well as recovery assets and an on-site medical team. The Canadian drivers, under control of Latvian Military Police, convoyed vehicles in packets to the camp. For his committed focus and skilled ability to formulate and organize convoy packets of vehicles from the Port of Riga onwards to Camp Adazi, Mov Con team member MCpl Caballero was later awarded a coin by the Commander of JOSG. Bravo Zulu!

Of course, being the Framework Nation, we were also responsible to track and prepare for the reception of Sending Nations' cargo and personnel.



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Each nation's mov liaison officer maintained close communication with our section to ensure arrivals were deconflicted and that adequate support was available to receive each load. Occasionally this would result to the use of Pictionary and charades due to the language barriers; needless to say, the Movement Coordination Centre became more skilled at drawing tracked and wheeled vehicles, and various types of Material Handling Equipment such as cranes and forklifts. Between drawing, Google Translate, and Google Images, our essentials were communicated, and a few chuckles were had. We even mustered through broken French to

speak with an Italian OPI whose parents were Parisian. Thankfully, all nations were very invested in collaborating with us on resources, and eagerly worked with us through each issue. As much as communication flowed well, the host nation Latvian Movements Control Team was very accommodating when inevitable last-minute change in timings, space allotment, or material permit lists occurred; our parting gifts of maple syrup and unit coins to them at the end of pre theater opening were very well-received.

The theatre opening was an extraordinarily rewarding experience for 4 CFMCU and has given us a great deal of insight to the intricacies of

deploying operational capability; no doubt it was an educational opportunity for many others, and we wish all the best to the new Battle Group personnel!

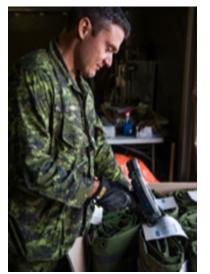


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#### **Operation REASSURANCE:** Mission Closure Unit Facilitates Materiel Return in Poland

By Lt(N) Ng, 3 Canadian Support Unit

Active since June 2004, Drawsko Pomorskie Training Area, Poland was the area of operation for the Land Task Force as part of Operation REASSURANCE. The Land Task Force in Poland ended when the enhanced Forward Presence Battle Group in Latvia was stood up. As a result, Canadian Forces Joint Operational Support Group Force (CFJOSG) generated a Mission Closure Unit (MCU). The MCU was responsible for accounting, packing, and shipping of vehicles and equipment to Op UNIFIER, eFP LATVIA and the repatriation of assets back to Canada. In July 2017, a total of 87 personnel made up of subject matter experts in logistics, engineering, signals, maintenance and health service support deployed to support the mission closure and



Cpl Paulin, Supply Technician uses bar code scanner which feeds information directly to the DOST.

Photo: Cpl Ringuette



PO2 Lavoie, Production I/C reviews materiel returned. Photo: Cpl Ringuette.

facilitated the return for over 5,000 Line Items, and more than 60 vehicles.

It was an extremely worthwhile experience to work with CAF members from all across Canada to support the close out of Poland. During the mission closure, professionals across the Logistics Branch were employed with great synergy. There were Supply Technicians who facilitated the return of materiel through the Production Line and conducted investigations in the Control Office.

Furthermore, there were also Traffic Technicians who managed the movement of materiel and sea cans. transport and maintenance section personnel who supported the inspections and return of vehicles, and Ammo Technicians who conducted both the detonations of explosives approved for disposal, as well as support ammunition retrograde flights. All personnel under the Logistics Platoon had to work together seamlessly to provide service second

to none to ensure the mandated tasks were completed on time.

One of the challenges was utilizing the new Deployable Operational Support Tool (DOST) closure module, developed by 3 Canadian Support Unit. The members identified to deploy on this mission conducted training prior to arrival in Poland, and were the first Supply Technicians in CAF to use this new capability to facilitate the processes involved in a mission closure.

"I was really excited to use the DOST closure module for the first time in a deployed setting. I was able to make changes and provide recommendations for improvements. The module saved us a lot of time in conducting the numerous transactions we had to facilitate. It was hard at the beginning as the module was new for all of us. but at the very end, it was proven as a successful capability. It is a great privilege to be part of the MCU, but it is even more memorable to be

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implementing a new tool." said PO2 Lavoie, Production Line I/C.

Throughout the mission closure, the competency and work ethic was displayed by all deployed members was excellent across the joint environment. As a result, CAF assets were successfully accounted for and

transferred to Latvia, Ukraine, and Canada. Without a doubt, this successful mission closure proves once again the importance of CFJOSG's support capability in providing world-class operational support for theatre closeouts. The formation remains committed to the provision of these services around the world, and the contributions of the sailors, soldiers, and aviators are integral to the success

of this mission. With this commitment to excellence in delivery of logistical support, the formation remains an operationally driven and professionally rewarding experience for all of its members



Cpl Morriseau, Supply Technician safely packs HAZMAT materiel.
Photo: Cpl Ringuette

MCpl Shah, Vehicle Technician refuels power generator. Photo: Cpl Ringuette



# Pearls of the Canadian Forces Logistics Museum

#### The 1917 Christmas Card

By Dr. Gregory, Curator of the Canadian Forces Logistics Museum

The CFLM's 1917 Christmas card is part of the CFLM's trench art collection

It is a logistics artifact par excellence. Capt James Gordon Nicholson who, according to his service record, was attached to the "RCR and PPCLI Depot", cut up his bully beef (corned beef) can to create a 'book', complete with a hinge. Aside from his drawing of two soldiers walking on duckboards and the Christmas greeting, he included a love poem that played on the word 'can'. The inverse of the card still has the original label —see photo. We managed to find a reproduction of the original label on the internet, for comparison purposes.

Capt Nicholson would have sent the card home to his family through the mail, handled by the Canadian Postal Corps (CPC). The CPC did tremendous work during the War. As letters and packages were the only means of communication with the Home Front during the First World War (FWW), mail volumes were enormous by today's standards and tracking units was a challenging process. In addition, the Canadian Army Service Corps (CASC) supplied food, among other things, to Canadian troops.

I can be reached at andrew.gregory@forces.gc.ca or 514-895-5252.



The card's obverse side with love poem. Photo: Fabiola Corona



The card's reverse side. Note the remaining label. Photo: Fabiola Corona



Reproduction label. Photo: Fabiola Corona



## **Professional Development**



L to R: Cpl Paré, Sgt Fortin, MCpl Bouchard, MWO Thivierge, Pte Perron, Avr Philips, WO Degagne, Sgt Pitt, Avr Roy, Pte Roy, Pte Champagne, OS Beaudry. On top of the vehicle: Sgt Huard & MCpl Bouffard.

#### 5 Service Battalion visits La Maison Paul-Triquet By Adjum/MWO Thivierge. CD

On 11 October 2017, a group of soldiers from 5 Service Battalion went to Paul-Triquet Home (free translation of La Maison Paul-Triquet) in the Ste-Foy sector of Quebec City. For the majority of them, it was their first visit at the retirement home and this group was a mixture of the multiple occupations that compose the Battalion. For the occasion, the Battalion had detached a Mobile Tactical Recovery Vehicle (MTVR) in order to show to our veterans our contemporary working tools.

Then came lunch time which we shared with the residents where some of them took the opportunity to share a good old "war story", a real one for

most of them! The veterans were particularly interested in knowing where we originally came from and wondered what our specific functions in the military, and about our passed deployments, etc. The staff assured us that we definitely brought a ray of sunshine in these men's lives and that these visits from active soldiers were always a highlight, especially because some of them have very few visitors. Sadly, some none at all.

For myself, I was astonished to find out that one of the actual residents of the Home took part in the famous Casa Berardi Battle during the Campaign of Italy in 1944, during which Major Paul Triquet earned the Victoria Cross, the highest decoration for gallantry in front of the enemy that a Canadian soldier can earn.

Opened in 1987, the Paul-Triquet

Home's mandate is to welcome veterans from WWII and the Korea War. As time goes by, there are unfortunately less of them among us. The Department of Veterans Affairs recently announced certain modifications to the rules of admission to Paul-Triquet Home to include the veterans of the Indochina War as well as the ones that participated in the peace support operations in Egypt that followed the Suez Canal Crisis between 1956 and 1967.

Because these brave men preceded us in uniform, pay them a visit every now and then. Let them know we are thankful for what they accomplished for this country, it's even more important as Remembrance Day was just around the corner.

Devoir avant tout.



# Occupational Updates

#### Strategic Joint Staff Religious and Spiritual Dietary Accommodation

by: CWO Seymour - SJS Strat J4 Food Services

Meeting the religious and spiritual (R&S) dietary needs of today's diverse, multi-cultural force poses unique challenges for CAF Food services. Within these pillars of Religion and spirituality there also exists in some instances, defined dietary needs or limitations. (i.e. Muslim faith with Halal & Haram "allowed and forbidden" in Islam and regulations of Kashrut (Jewish dietary law-Kosher which means "fit" or "proper"). We are reliant on CAF Chaplaincy and outreach to community based expertise for information at times beyond that which the CAF member requesting an accommodation may provide. Given our scope of operations, our capabilities at times may be limited. That said, numerous initiatives have been implemented within the last several years to meet these R&S dietary accommodations. The following are but some examples:

-The accommodation of CAF member's religious or spiritual dietary needs as mandated by **DAOD 5516-3**, **Religious or Spiritual Accommodation**;

- -The National Standardized Cycle Menu (NSCM) which incorporates healthy and vegetarian selections daily to accommodate religious and spiritual dietary needs to varying degrees; and
- -The introduction of administrative process to enable personnel to self-identify (while respecting their right to privacy & confidentially) to request meals that will meet their R&S dietary restrictions; (i.e. Kosher, Halal etc.).

# <u>Processes (requesting an R&S dietary accommodation)</u>

Though procedural guidelines continue to be refined, education as to their accessibility and proper processing continue to prove challenging. DAOD 5516-3 provides specific details on the processes, approvals or denials and areas of responsibility. Should a Religious and Spiritual dietary accommodation be requested, the

requesting member shall:

- a. Identify and communicate clearly to their chain of command, in a timely manner, their service-related religious or spiritual accommodation needs and work constructively/ cooperatively with authorities of command in devising reasonable and workable solutions to their religious and spiritual needs:
- b. Complete Part 1 of **DND 2983 Request for Religious or Spiritual Accommodation** in its entirety (found on line in the Defense Form Catalogue) and identify clearly and with as much detail as possible in parts 1 (b and c). State the exact nature of religious or spiritual service or observance which requires an accommodation and state the accommodation required;
- c. Member then signs and dates the form and provides to his crse staff/ CoC/ Designated Recruiting Authority;

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Deployed Operational Commander	Grant or deny religious or spiritual accommodation requests submitted by CAF members pertaining or directly related to operational issues.
Base or Wing Commander	Grant or deny religious or spiritual accommodation requests submitted by CAF members pertaining to base or wing matters.
Commanding Officer	Grant or deny religious or spiritual accommodation requests submitted by CAF members pertaining to personnel issues not regulated by another level of command.



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- d. Course staff/Recruiting center/ Unit will process the request through their CoC;
- e. On receipt of the request, Appropriate Approval Authority will contact Food Services in location and Chaplaincy to validate and confirm if the request can be supported ( either internally or procured through the local economy from recognized/ accredited sources);
- f. If supported by the **Appropriate Approval Authority** (as defined below) it is signed, dated and sent to Food Services for action ( the member requesting the accommodation shall be advised at this time if the request is approved or denied);
- g. Upon receipt of the DND 2983, Food services staff shall verify the requirement and contact the applicant with regard to their request if there are concerns/ or if lacking details;
- h. Food services shall review possible options and shall endeavour to discuss these options with the applicant;

- i. Once a course of action is selected, the member will sign the document with Food services. Food services shall then advise the kitchen staff of the provision of service and ensure it is actioned appropriately to its conclusion; and
- j. Should the member encounter issues with the provision of the meals as agreed upon, they are to contact Food Services through their CoC to discuss immediately; giving Food Services first right to address/rectify any short comings/errors or omissions.

The duty to accommodate is not about personal preferences; it is about removing barriers to enable CAF personnel to perform and contribute to the institution. CAF Food services are committed to applying serious, conscientious and genuine efforts to ensure that the duty to accommodate a request for Religious or Spiritual dietary accommodation is fulfilled to the extent possible.

#### Canadian Armed Forces Safe Driving Course (CAF SDC) By Capt Boatman

Number of Successful Completions on the Safe Driving Course Surpasses 20,000

The Canadian Armed Forces Safe Driving Course (CAF SDC) was implemented on the Defence Learning Network (DLN) on 20 March 2016. Nearly two years later, over 20,000 people have successfully completed the course.

This course replaced the Defensive Driving Course (DDC) and was intended to provide personnel the opportunity and the flexibility to complete their training at their workstations, at home, or while deployed. After several months of intense collaboration with Ms. Carol Ritchie from the Military Personnel Command Learning Support Centre at CFB Borden, the Safe Driving Course-Initial (SDC-I) was implemented online with the Recertification version following shortly thereafter. As a

(Continued on page 38)



Contact us:

+Logistics Branch Secretariat@SJS LBI@Ottawa-Hull

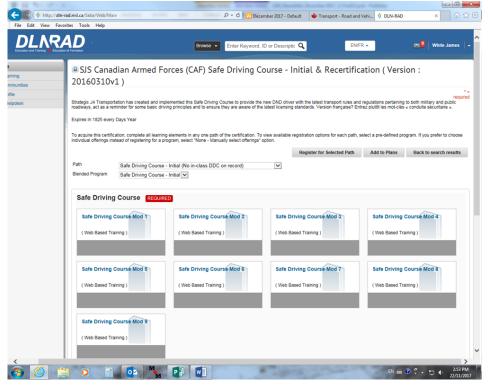
Mailing Address:

Logistics Branch Secretariat 10CBN, MGen George R Pearkes Building National Defence Headquarters Ottawa ON K1A 0K2



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#### members can complete within five minutes was added to the end of the



result of Ms. Ritchie's tireless efforts in building the DLN version of the course, she was presented with a Occupation coin by CWO Bruno Wissell (MSE Op Occupational Chief Warrant Officer) in August 2016. Strategic J4 Transportation also appreciates the work done by Mr.



Mike Walls, who assisted Ms. Ritchie in her work.

However, successful implementation online does not mean the work is over for those in National Road & Vehicle Safety. In September, a survey that

course, gave us the capability to obtain immediate feedback on course content, Drive safely! presentation and issues related to

technical difficulties. Additionally, from 18 Sept to 26 Oct, a QL6A MSE Op course reviewed the questions in our final exam question bank, proposed new questions, and drafted a module for Safe Backing. These items are under review by National Road & Vehicle Safety, and we are also working on drafting modules for driving regulations unique to each jurisdiction and international driving. In the meantime, new capabilities and options continue to be implemented on DLN so National Road & Vehicle Safety is taking the time to assess their suitability for the Safe Driving Course.

For all those that have taken the time to send us feedback on the SDC, it is very much appreciated as we continue to develop and improve the course. If you would like to contact us, you may do so through +SJS Strat J4 Tn Road and Vehicle Safety -EMIS J4 Strat Trsp Sécurité Routière @SJS D Log Prog@Ottawa-Hull.



L-R: Mr. Mike Walls, CWO Bruno Wissell and Ms. Carol Ritchie Photo: Mr Jason Bar



# J4, Joint Task Force (N)

The Training Never Stops: The Experience of a Traffic Tech to a Logistics Officer By Lt Bouchard, Joint Task Force North J4 Mov

After a great start to my career in the CAF as a Traffic Technician at 2 Air Mov Sqn and a Loadmaster at 436 Sqn and 426 Sqn, I was ready for a different challenge and took the leap into the Officer Corps via the Commission from the Ranks Program.

I believed with all my experience it was going to be a quick and easy transition. But was I ever wrong. It began in May 2016, where I returned to CFB Borden to complete my Logistics Officer Common Course, Logistics Officer Common Air Course, Transport Officer Course, and finally the Movements Officer Course.

With all this new knowledge, I was surely ready to get my career moving again. But wait, this was not the last of my requirements. I now had to complete an AECU package (on-job-training (OJT) Transport) to be qualified as a Transport Officer.

This OJT package was started at 8 Wg TEME and included a five-day integration into the Refuelling Section. I was introduced to the daily operations, which included the procurement, acceptance, testing of fuel and the opportunity to assist in the refuelling operation of an RCAF aircraft.

I then moved into the Heavy Section

where I was immediately introduced to snow and ice control operations during major snow storm. After these tasks were completed I was able to do some OJT on the specialized equipment. The week culminated with the recovery of the container delivery system loads that had been dropped from a CC-130J. This was a different view than I was used to and was pleased to see how everything worked at the other end.

Fast forward six months, I had a posting to Yellowknife and an Op NANOOK under my belt. It was time to complete my OJT and as this is Airforce specific training, I went on temporary duty in October 2017 to 17 Wg to complete the package.

While in Winnipeg, I was employed with the Safety Cell reviewing collision files, Driver Progress Review Boards and Fleet Management System statistics. I then moved over to the General Purpose Vehicle Section where I observed dispatcher operations, advanced bookings and accompanied Mobile Support Equipment Operators on details. The last of my training brought me to the User Section where I went in depth



into vehicle procurement, fleet validations, and preventative maintenance scheduling.

This last year and a half has opened my eyes to the training system and how vast it can be. Therefore, if I can pass on one message, always be prepared and accept the challenges as they come. The training will never stop as we adapt to the ever changing environment we live in.



## Recognizing our Amazing Logisticians

# 2 Cdn Div JTF East By WO Bergeron



The Professional MSE Op coin is meant to recognize outstanding service or a significant contribution by individuals and organizations to the advancement of the MSE OP trade.

The Professional MSE Op coin can be presented to any member of the MSE Op community, including reservists and civilian personnel. It can be presented at any point during a member's career and on departure.



The two-day training seminar provided by MWO Filiatrault, Strategic J4
Transportation / Compliance specialist for the National Road and Vehicle
Safety Program during the MSE Op
QL6A 0039, was aimed at raising the awareness of the supervisors of the importance of identifying operational deficiencies in cases of repeated accidents by the same permit holder

(DND 404). The candidates had to assess collision cases based on actual events that occurred on various bases

across Canada. They were asked to determine the causes of the accident and recommend appropriate corrective measures that would prevent any reoffending by the driver at fault.

Sgt De Lasablonnière demonstrated outstanding knowledge of the CAF Road and Vehicle Safety Program, particularly on the subjects of collision investigations and driver performance assessment.

Her achievements earned Sgt De Lasablonnière the Professional MSE Op coin, which was presented to her by LCol G. Arcouette, Tech Svc CO, accompanied by CWO Y. Bergeron, Senior Transportation Advisor / 2 Cdn Div JTF (East), on behalf of CWO Wissell, MSE Op trade CWO. Sgt De Lasablonnière is undoubtedly an outstanding ambassador for the CAF Road and Vehicle Safety Program and exemplifies the values of the Strategic J4 Transportation.



L to R: LCol G. Arcouette Tech Svc CO, Sgt De Lasablonnière, & CWO Y. Bergeron, Senior Transportation Advisor



# Logistics Branch Chief Warrant Officer



I must admit, I am really happy it is finally December because, at times, I was wondering if I would ever get there. And I know I am not the only one who was "concerned". Indeed, I had the privilege to travel to different locations this past year and I witnessed the enormous workload every one of you had. It always amazes me to see what can be achieved by such dedicated, proud and talented logisticians and you have all the

reasons in the world to be proud of your accomplishments.

We are constantly facing new challenges, but, challenges are often accompanied with opportunities and we should embrace them both as it provides us the chance to influence and shape the future. Once again, thank you for your crucial contribution to the effectiveness of our Branch and the Canadian Armed Forces.

2018 will not be any different! It will offer its fair share of challenges and opportunities but when I consider the chance I have to work for such a great organisation and fantastic people, I can only consider myself lucky. The future looks promising and I can't wait to see what we will accomplish together.

Lastly, while we take a few moments to recharge our batteries and celebrate with our loved ones, I invite you to take a minute to think about our colleagues that are away keeping us safe. I hope you will find the time to celebrate wherever you are.

To you and your family, thanks for your continued support and I wish you all a wonderful and safe Holiday Season!

CWO P. Côté Logistics Branch Chief Warrant Officer

## The Logistics Branch Newsletter—Staying Connected!

Thank you to all who have contributed and provided input to the Logistics Branch Newsletter. As we continue to develop, we want to hear from you! It doesn't need to be long (**normally 350 words but no longer than 500 words**) and don't forget to include high resolution pictures. Please ensure articles are submitted in both official languages. If you have questions or feedback, do not hesitate to contact us at <u>+Logistics Branch Secretariat@SJS</u> LBI@Ottawa-Hull or directly:

Capt JW White

(613) 996-4739

Next Issue Volume 8, Issue 1, Submission Deadline: 1 February 2018