

# THE LOGISTICIAN

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Major-General Charles Lamarre, Director of Staff, Strategic Joint Staff and Senior Logistics Officer of the Canadian Armed Forces with the Commandant of the Canadian Forces Support Unit (Ottawa), Colonel Richard Goodyear surround the work of Corporal Annie Turcotte and Corporal Catherine Quick of 5 Service Battalion Valcartier during the 49<sup>th</sup> Logistics Branch Anniversary. Photo Credit: Cpl Chase Miller

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## 49<sup>th</sup> Logistics Branch Anniversary: BRAVO ZULU!

*CFSU(O), Capt C.M.D. Côté*

We were expecting a low-key anniversary this year, given that we'll be pulling out all the stops for the next one, our 50th. But the 49th Anniversary celebration of the Logistics Branch in the National Capital Region set the bar quite high up with the highlight of the event, attracting all the attention, an incredible cake weighing almost 200 pounds. It is the work of both Cpl Annie Turcotte and Cpl Catherine Quick of 5 Service Battalion (5 Svc Bn) Valcartier. The enormous confection, made up of eight pieces representing not only the Branch but also various logistics trades, was the highlight of the day.

More than 280 Logisticians from the National Capital Region met on February 1<sup>st</sup>, 2017 at the Cartier Square Drill Hall in Ottawa.

The celebration was chaired by MGen C. Lamarre, Director of Staff, Strategic Joint Staff (DOS SJS) and Senior Logistics Officer of the Canadian Armed Forces (CAF). It was hosted by the Commandant of the Canadian Forces Support Unit (Ottawa) (CFSU(O), Col R. Goodyear who was escorted by CFSU(O) CWO, CWO D. Dubuc, the Honorary Col of the CFSU(O), Mr. Dave Smith and his wife, Mrs Darlene Smith. Several other distinguished guests were present to honour the importance of the event.

The two creative Corporals from 5 Svc Bn were seen being awarded the DOS coin by MGen Lamarre, who was visibly impressed by the work of the two pastry chefs. MGen Lamarre took

the opportunity to remind the public of the importance of the Logistics Branch and the essential role of Logisticians in the CAF for the past 49 years.

Honorary Col Smith, supported by his wife Darlene, were given the important task of cutting the cake and admittedly, they had their hands full!

This year's event, which was also supported by the Branch Fund, proves that even in planning a modest event, when combined with originality and creativity, one can surpass expectations and still conduct a successful event.

**SERVITIUM NULLI-SECONDUS**

### REMINDER: LOGISTICS 50TH ANNIVERSARY PHOTO BOOK

The Logistics 50<sup>th</sup> Anniversary Photo Book initiative was introduced by the CFLA in the last edition of the Newsletter. The project is going well, with many of you contributing excellent photos that are going to make us all proud. BUT WE NEED MORE! We need action shots of all kinds and, to ensure full coverage, we especially need pictures from Postal, Administration, Supply, Finance, Operations, Sealift and Sustainment, Humanitarian Assistance, Air Movements and training photos. Make yourself part of history. Send us those pictures of you and your friends (maybe even your favourite crusty Sergeant Major) at work. The address to use is [LogisticsPhoto@rogers.com](mailto:LogisticsPhoto@rogers.com) and we ask that if at all possible you send them in JPEG format. Also, you need to include the registration form so we know who sent the pics in. The form can be found at: <https://www.cfla-alfc.org/s/CFLA-Photo-Album-Registration.docx>





## Happy 49th Birthday from North of 60



MWO K. Cromwell, Cdr B.White, Col B.K. Johnson, Capt J.N. Paré, Col Cmdt M. McQuillan, LCol D. Manson, Maj L. Mackay  
Photo Credit: PO2 B.J. Groves

*ASU(N) TSO, Capt J.N. Paré*

Another year has come and gone, taught us invaluable lessons and brought us closer together as a community. We have deployed around the world and welcomed home our brothers and sisters. We have laughed and cried together, learned and grew as Logisticians, and have come out the other side stronger for it.

This year on our 49th Birthday, we few Logisticians North of the 60<sup>th</sup> Parallel had the privilege of celebrating with the LBA/LBI, Col B.K. Johnson and Col Cmdt, MGen (ret'd) M. McQuillan. Braving the arctic cold for a rip in the Argo, our guests saw first hand what it means to support in an austere environment and enjoying some authentic Bannock. Supporting operations in the north is

an adventure and a challenge that we are proud to share with all of our 'southern' counterparts. We had the pleasure of touring around 440 Sqn, Area Support Unit (North) and Joint Task Force North (HQ) to learn and appreciate each unit's struggles and successes to support in the north.

Today, on our day, we celebrate not only our wondrous history that has brought us to where we are today but to the future of tomorrow and all the amazing things that are yet to come. Let us take a moment and share in the festivities with our fellow Logisticians

(and those who wish they were) and enjoy growing older together.



Col B.K. Johnson, Capt J.N. Paré, Col Cmdt M. McQuillan  
Photo Credit: Cpl M.A. Cleveland



## Rocking the Logistics Branch Birthday in Wainwright



Wainwright, home of the biggest Logistic Flag

*Chief Dispatcher 3 CDSG Tech Svcs,*

*Sgt A.G. Hoffman*

On 1 February 2017, 3 Canadian Division Support Group Wainwright celebrated the 49th Logistics Birthday in fine form. Over 200 military and civilian logisticians from the Garrison and lodger units parked their vehicles, shut down DRMIS and HRMS, and put down their knives. Today's 49th birthday would be one to remember. The day was packed with activities and our theme this year was "Supporting the Army's Force Generation".

The opening ceremonies were held at the Wainwright Curling Club, with opening addresses by Major



Col Mathé addressing the Logisticians



Best Dressed Logisticians! From left to right:  
WO Hopkins, Cpl Shisko, Pte Larocque, MCpl Boyes

Jonathan Fortin-Grondin, OC Logistics Support Company, and our honoured guest, Colonel "Chuck" Mathé, former Army G4 and CJOC J4. Once the formalities were dispatched a full day of sports commenced. A fun curling bonspiel took place all day with volleyball being added in the afternoon. For those that were not steady on the ice, darts and card games were also included. A competitive, yet relaxing climate surrounded our logisticians. In the end, champions were crowned and the most honest team was rewarded for their efforts. A Chili cook-off was conducted at lunch with members competing in four categories, "Best Mild", "Best Hot", "Best Exotic", and "Best Overall". To no surprises, the Garrison Chief Cook, Master Warrant

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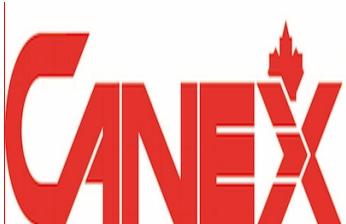
Officer Darren Mettlewsky was the winner of the best overall chili. Corporal Christopher Farrow really outdid himself and produced a jaw dropping cake.

The event culminated in an All Ranks Mess Dinner, presented by PMC, Warrant Officer George Anthony and VPMC Master Warrant Officer Christian Martin. Plans for “The Year of the Logistician” were briefed by Lieutenant Colonel Rick Palfrey in preparation for the Logistics Branch’s 50th Anniversary in 2018.

During the mess dinner each trade was represented by their junior ranks in a speech on what makes their trade the best in the Logistics Branch. This led to levity and comedic relief during a serious and traditional function. All of the festivities were well-attended by both civilian and military personnel of all ranks and classification. The Logistic Branch fund was a key player in making the 49th birthday such a resounding success. Without their support, we would not have been able to make this a successful and rewarding celebration. If you haven’t done so already, join the Logistics Branch Fund!



Maj Carleson, Capt Miong, Col Math , LCol Haeuens, Maj Fortin-Grondin, and Cpl Farrow



**LOGISTICS  
KITSHOP ITEMS  
ARE AVAILABLE AT  
CANEX!**

**For a limited time, new CFLA and Branch Fund Members receive a 25% discount on a Logistic Branch Kitshop Item at Canex.ca!**

**<http://www.canex.ca/military/military-kit-shops/logistics-branch.html>**

**Stay tuned for more Canex promotions for CFLA and Branch Fund members.**



LBI Prod Capt M.D.A. Fournier and Maj M.A. Shamas  
Photo Credit: Maj G. Harlow

The Logistics Branch T-shirt 3-packs (black, green, and grey) are now avail for purchase at your local CANEX or online at CANEX.ca



## *Do you know your Logistics Branch Governance Structure Committees and Councils?*

*LBI SO Prod 2, Maj M.A. Shamas*

Due to the impressive diversity, population size and the geographic distribution of Logisticians, managing the Logistics Branch is inevitably a challenge. The right governance framework with structure and processes need to exist to ensure the successful production, development and sustainment of highly trained and motivated Logisticians. Organizationally, the Branch governance is dependent upon a number of key committees and councils and their successful interaction, all operating with the view of achieving the Logistics Branch Mission.

**Log Branch Senior Council (LBSC)** provides guidance to the Log Branch Adviser/Integrator (LBA/LBI) and provides a forum for periodic review of activities on emerging issues of strategic importance facing the Logistics Branch. The Council is chaired by the Senior Logistician MGen C. Lamarre and is comprised of all Log Branch General Officers/Flag Officers (GO/FOs), the Colonel Commandant (Col Cmdt) and the LBA/LBI.

**Log Branch Senate (LBS)** is a forum for the LBA/LBI to ensure that all senior Logisticians are kept informed of logistics issues and are provided an opportunity to discuss those issues of strategic importance.

Its primary focus areas are those topics and current issues affecting Logisticians. The Senate chaired by the LBA/LBI, is comprised of Log Branch GO/FOs, Capt(N)/Cols, the Col Cmdt, Environmental Co-Advisers and

CPO1/CWOs and the Log Branch CWO.

**Log Branch Executive Committee (LBEC)** comprised of the N4, G4, A4, and Joint Corporate Co-Adviser. It provides the LBI with support and advice with respect to emerging issues of strategic importance and is the main decision-making body for changes to occupation management or training as recommended by the Logistics Branch Advisory Council membership. The LBEC's primary focus includes Log Officer Occupation management and training, Cdr/LCol and LCdr/Maj selection and Succession Management, OUTCAN, Joint Command Staff College, Post-Grad, DP4, and SOLET selection and LBEC is chaired by LBA/LBI.

**Log Branch Advisory Council (LBAC)** keeps the LBI informed of emerging occupational issues and provides support and advice with respect to issues of strategic importance such as: Annual Military Occupation Review (AMOR), occupation management, training, lessons learned, development of Logistics Branch policies and doctrine. LBAC is chaired by the LBA/LBI and is comprised of Environmental Co-Advisers and CPO1/CWOs, Joint/Corporate Co-Adviser, Occupation Co-Advisers and CPO1/CWOs, Cmdt and CWO CFLTC, Log Br CWO, and LBI Staff

**Log Br NCM Advisory Council (LBNCMAC)** is chaired by the Log Branch CWO. It assists the LBI with resolving emerging NCM cross-functional issues and challenges and is comprised of Environmental and Joint/

Corporate CPO1/CWOs, Occupation CPO1/CWOs, CFLTC SCWO and D Mil C 6 CWOs.

**Log Br CPO1/CWO Council (LBCWOC)** provides the Log Br CWO a means by which to communicate information on Branch activities and events, to advise on matters affecting/impacting the Branch, and to seek CPO1/CWO input related to cross-functional or Environmental issues and concerns. It is chaired by Log Br CWO and constitutes of all Log Branch CPO1/CWOs.

**Log Branch Occupation Senior Councils (LBOSC)** assist the LBA/LBI in ensuring the well-being of individual Occupations. They are chaired by Occupation Co-Adviser and are comprised of Occupation CPO1/CWOs, all CPO1/CWOs of the Occupation, D Mil C 6 Occupation Career Manager to provide advice and recommendations regarding training requirements from a technical and functional perspective.

If you want to learn more about the Log Branch Governance Framework, please visit the LBI website at the following link: <http://www.forces.gc.ca/en/caf-community-branches-logistics/governance-framework.page>

## Canadian Forces Logistics Association

### Canadian Navy Logistics During the Gulf War

*CFLA, Dan Caron*

In August 1990, Saddam Hussein's Iraqi forces invaded and occupied its small neighbor and U.S. ally, Kuwait. The United Nations quickly adopted a resolution of condemnation for Iraq's aggression and the world began to react, and Canada was no exception. Operation FRICTION, as Canada's military deployment to the Persian Gulf region was known, originally consisted of three ships; the destroyers HMCS Terra Nova, HMCS Athabaskan, and the supply ship HMCS Protecteur, which were sent to participate in the enforcement of the UN trade embargo against Iraq. Just as had been the case with the three destroyers that Canada sent to take part in the Korean War in 1950, the Canadian ships were the first to arrive in theatre. As in 1950, these ships were the assets most readily available for the Canadian government to deploy, but the fact that they were able to be made ready for deployment and sent on their way on very short notice

was nonetheless a demonstration of the benefits of effective logistics. On this occasion the logistics took on a new and important role. Despite the fact that the Canadian Navy had virtually no experience operating in the Persian Gulf, and despite the unique logistical challenges presented by the 13,000 km distance from home, Navy logisticians were hard at work even before the official decision to send the ships had been made. From the start, a navy logistics detachment under the leadership of then-Commander David Banks was sent to the region to conduct a reconnaissance of the intended area of operations. After Cdr. Banks submitted a report of his team's findings, a sixteen member detachment composed of personnel from a wide variety of naval classifications and trades was sent to Manama, Bahrain, where the team was able to complete the initial set up of most of the required logistical arrangements before the Canadian Task Group had even arrived in the Gulf region. As the operation evolved, adjustments were made to the size and composition of this team, which became known as the Canadian Maritime Logistics

Detachment (CANMARLOGDET), and became the first point of contact in theatre for ships in need of spares, supplies, and consumables. CANMARLOGDET tasks included assisting in the re-design of missile-launch systems; coordinating the movement of contracted sea-containers; establishing financial and supply contracts; providing support to transiting Canadian Forces aircraft; arranging the arrival and departure of Canadian Forces personnel; coordinating medical support; liaising with their counterparts from other allied navies; and coordinating recreational activities for the ships' crews. The Canadian Navy had learned from problems encountered during earlier conflicts, and CANMARLOGDET was able to succeed during the Gulf War because logistics had been made a top priority right from the start.

**Reference: Canadian Military Journal, Summer 2004**

### Regular and Reserve, Serving and Retired Members

**Find the CFLA online at: <http://cfla-alfc.com/> or contact your local Chapter:**

**Bagotville** Maj Janaya Hansen  
**Borden** LCol Guy Leclerc  
**Cold Lake** Capt Sarah Oakley  
**Comox** Lt Jason Hallman  
**Edmonton** LCol Rick Palfrey  
**Esquimalt** Cdr Jeff Watkins  
**Gagetown** Malcolm McCabe

**Goose Bay** Maj Mike Campbell  
**Greenwood** Maj Rod Chongva  
**Kingston** Capt Sabra King  
**Montreal** Pierre Desnoyers  
**NCR** Barb Macinnis  
**North Bay** 2Lt Kevin Linklater  
**Winnipeg** Capt Judd Fagrie

*Interested in forming a chapter in Colorado Springs, Trenton, Toronto, Halifax, Calgary, Moncton or Yellowknife? You are not alone! Contact John Page for details on other interested members.*



## Logistics Branch Fund

*LBI SO Prod 3, Capt M.D.A. Fournier*

Since its revitalization in the Fall of 2016, the Logistics Branch Fund has been actively supporting Logisticians across the country in building a sense of esprit-de-corps, pride and sense of belonging amongst Logisticians, predominantly through the provision of activity grants to support sporting events, meet and greets, and Branch Birthday celebrations. Edmonton, Cold Lake, Wainwright, Yellowknife, Borden, Kingston, Ottawa, Valcartier, and Gagetown are just some of the locations that have already or are planning to benefit from a re-vitalized Logistics Branch Fund. The LBA/LBI wishes to convey his appreciation to all members who have subscribed thus far. In particular he would like to note that the unit with the most subscriptions to date is the Canadian Forces Joint Operational Support Group Headquarters (CFJOSG HQ); BZ to the CFJOSG HQ!

Remember, the Logistics Branch Fund is about giving back to the Logistics Community and about promoting activities, events and initiatives that will contribute to building a strong esprit-de-corps, pride and sense of belongs amongst all Logisticians



regardless of where they are. As we strengthen the partnership between the Logistics Branch and Canadian Forces Logistics Association for the celebration of Branch milestones and achievement Logistics Branch Fund members will be recognized as members of the Canadian Forces Logistics Association.

**You too can become a Logistics Branch Fund member now** by sending your signed subscription form to your local pay office. For more

information on the Logistics Branch Fund and the services it provides, go to Log Branch Fund Link identified below:

<http://strategic.mil.ca/sites/intranet-eng.aspx?page=19329>

**The motto of the Branch is "SERVITIUM NULLI SECUNDUS". This Latin phrase is inscribed in the Branch Badge and translated means "SERVICE SECOND TO NONE". The term "SERVICE" refers to the support, in terms of materiel, facilities and personnel provided to all others in the Canadian Armed Forces. The phrase "SECOND TO NONE" means that the service provided is considered to be the best in the world. This is not an idle boast. The CAF have earned international recognition as professionals in the field of logistics, particularly through United Nations commitments.**





## Pearls of the Canadian Forces Logistics Museum

### The 25 CFSD Work Dress (WD), 1982-1989



Photo Credit: Judy Gagnon

*CFLM Curator, Dr Andrew Gregory*

The Canadian Forces Logistics Museum has one sample of Work Dress (WD). It is a superb example of the late model WD with a Logistics scarf or dickie. It has the crest above the right breast pocket and has the lagoon green shirt. The museum would be thrilled to get more WD or, perhaps, different WD unit crests. I am sad to say that we

do not have at least one women's WD. Please do contact me if you would like to donate one or know of someone who might make a donation. I can be reached at:

[andrew.gregory@forces.gc.ca](mailto:andrew.gregory@forces.gc.ca).

Photo Credit: Judy Gagnon



### Logistics Uniforms Post-Unification

*CFLM Curator, Dr Andrew Gregory*

#### Tri-Service Work Dress, 1971-1990

The Work Dress (WD) uniform, worn from 1971 until 1990, was an important element in post-unification process of assimilation. The uniform would have presented the senior leadership of the newly formed Logistics Branch with advantages and challenges in integrating the disparate trades and units (and fragments

thereof) into a cohesive branch and encouraging esprit de corps within the branch.

Designed in the late-1960s when the CAF was looking for a new, tri-service look for daily work in garrison, the WD appeared in 1971. It was poorly received as it looked like a gas station attendant's or bus driver's uniform, particularly when paired with the short-lived ball cap. The casual look did nothing for morale in the difficult post-

unification period although it was an easy uniform to maintain. In keeping with the early period of unification uniforms, there was little embellishment. Adorned only with old gold unit (Logistics) and rank insignia, it was a dark green uniform with a short blouse/jacket, a front zipper closure, stand and fall collar with two pockets, breast-height on the men's uniform. The women's uniform was described as single-breasted with front

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zipper closure, two lower pockets, stitch on half belt with a stand and fall collar. Further research is required to determine if the women's WD was issued in the early 1970s or in the mid 1970s.

It was worn with a lagoon green shirt, collar on the outside of the blouse/jacket. Later on, the WD could also be paired with the linden green shirt, and could be worn with or without the CF Tie. Coloured branch/regiment scarves were very popular from the early 1980s until the WD's phase-out in 1990. Trousers were fashioned from the same material as the Jacket and could be worn with either ankle or bloused with combat boots. Little has been written on the WD but, from early 1982, unit crests, such as the one for 25 CFSD seen in the photo, began appearing worn above the right breast pocket.

The women's Work Dress. The right pocket is visible just below the Corporal's right arm. The pockets on the women's WD were lower down the men's.

began appearing worn above the right breast pocket.

The WD was worn at 25 CFSD until at least November 1989 when it was replaced by the Garrison Dress uniform.

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Note the use of both the lagoon green and linden green shirts.

**Check out the  
Canadian Forces Logistics Museum on-  
line at:**

**<http://www.logisticsmuseum.ca/>**

**Or visit us at CFB Montreal:  
6560 Hochelaga St, Montreal QC  
514 252-2777 ext 2241**





## EXCELLENCE AROUND THE WORLD

### Logistics Training and Op UNIFIER: Overcoming the Communication Barrier

*JTF-U Roto 2, A Logistics Instructor*

I never thought that the cherished games of my childhood – Charades and Telephone in particular – would reappear in my life during my first deployment. Delivering training to a foreign nation's armed forces brings many challenges, particularly when it comes to communicating complex military concepts. Over the past three months, I have had many opportunities to learn this the hard way in a place that I never imagined I would go: Ukraine.

Op UNIFIER is the CAF's mission to build capacity within the Ukrainian Armed Forces (UAF). The current rotation consists of approximately 200 Canadian soldiers, and is led by a headquarters element based on the 2<sup>nd</sup> Battalion, Princess Patricia's Canadian Light Infantry. The logistics training

team, known as Line of Effort (LoE) 6, consists of five 1 Service Battalion members from both the Logistics Branch and the RCME Corps. Each member of the team is an expert in one of many sustainment domains; in terms of logistics specialties, LoE 6 focuses on transportation, supply, maintenance, and logistics planning. Regardless of the topic, communicating our own concepts of what logistics is – and what it provides to a force during operations – can pose many challenges for our instructors.

Since deploying in early August, we quickly realized that we would have to adjust the instructional approaches that we would have employed with a Canadian audience. Military jargon and Three-Letter Acronyms (TLAs to you) that are easy for us to grasp might not translate well, and can confuse our students. Although the team enjoys the services of two professional local linguists, some terms simply do not have corresponding Ukrainian equivalents. That's where our

instructors are challenged to break a concept down to its simplest elements in order to ensure that students understand the point that we're trying to convey. In that sense, instructing can be like playing a game of Telephone. As we deliver more courses to the UAF, we are often able to understand whether or not the students have grasped a concept by interpreting their body language – much like a game of Charades. The work is challenging but satisfying when our Ukrainian colleagues begin to discuss ways in which they can apply CAF logistics practices to their own organization.

Despite numerous challenges and an ongoing war being fought on its home territory, the UAF is a professional and dedicated institution. During our time in Ukraine, we have encountered many officers and soldiers who strive to make a positive contribution to both the UAF and their nation. It is our privilege to do what we can to enable their success.



Candidates gather to conduct a debriefing with staff during the Train the Trainer course's convoy operations portion.  
Photo credit: Task Force UNIFIER



An Op UNIFIER Traffic Technician inspects outgoing freight on the mission's mid-November dedicated Service Flight

## Ground Guiding Across the Language Barrier: Sustaining Op UNIFIER

*JTF-U Roto 2, Task Force Movements Officer*

As logisticians, we are never short of work. Regardless of the mission or theatre, the need to sustain CAF members remains constant. The scale of logistical requirements varies by mission size and complexity: Op UNIFIER, Canada's ongoing mission in Ukraine, presents some unique challenges. Specifically, the Task Force's J4 Branch must sustain the deployed force while enabling successful training delivery to Ukrainian soldiers at the same time.

Op UNIFIER is not a large mission: roughly 200 personnel, including the 20-odd sustainers in the J4 Branch. Most of the Task Force is garrisoned at the International Peacekeeping and Security Centre in Starychi; however,

there are other elements delivering training elsewhere in the country. This leaves the J4 branch responsible for supporting UNIFIER's trainers across a large Joint Operations Area, with Starychi as the Task Force's hub. With few direct sustainment flights coming from Canada, a heavy reliance is placed upon the local economy to provide contracted support, the local purchase of commodities, and materiel shipping.

I work with one particular local contractor who perfectly articulated the relationship between Canada and Ukraine: he stated that because the climate and landscape of the two nations are so similar, it is easy to feel at home when working halfway across the globe. I have found that while our nations share so much, the greatest struggle we face as logisticians is trying to work in a country that, while mirroring our own in many ways, still has a wide variety of obstacles.

Usually, these differences are minor and arise as a result of the language barrier – for example, the lack of a direct translation for specific technical equipment to be bought on the local economy, or the surprise on a businessman's face when a female CAF member offers them a handshake.

While these differences in language, customs, and business practices are plentiful, I am often humbled by the ease with which we as logisticians can communicate. Hand gestures, simple sketches (a picture is worth a thousand words anywhere in the world), an awkward smile and the occasional monosyllabic shout are often enough to get the job done. Sustaining the Task Force in Ukraine is a highly unique challenge, but is made manageable through a sense of perspective, an emphasis on cultural sensitivity, and – perhaps even more important than having a linguist on speed-dial – endless patience.

## 2 Air Mov Sqn Supports Governor General State Visit

*2 Air Mov Sqn MAMS O, Capt J. Phillips*

When the Governor General conducts an official State Visit, 2 Air Mov Sqn is tasked to provide a Mobile Air Movements Section (MAMS) to support the staff of Rideau Hall. Most recently, His Excellency the Right Honourable David Johnston, C.C., C.M.M., C.O.M., C.D. Governor General of Canada and the Governor General's spouse, Her Excellency Sharon Johnston, C.C. conducted a State Visit to the Hashemite Kingdom of Jordan, Israel, and the West Bank. To support this

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MCpl M. Howell, Capt J. Phillips, His Excellency the Right Honourable D. Johnston, Cpl P. Smolla, Avr M. Bush, Sgt D. Gordon. Photo Credit: Sgt Johanie Maheu

State Visit, 2 Air Mov Sqn deployed a team consisting of an Air Movements Officer and 4 Traffic Techs. In addition to the MAMS responsibilities assumed by Sqn members when deployed abroad, they take on a unique role when deployed in support of a State Visit. Not only are they responsible for providing deployed air mobility support, these

are responsible for a wide range of additional tasks. Some of these include the special handling of Their Excellencies luggage, logging and storage of official gifts, distribution and set up of flags, and any other logistics-related tasks requested by the Office of the Secretary to the Governor General (OSGG).

Supporting a Governor General's State Visit is unlike the 'typical' movements tasking. The team must remain highly flexible and adaptable to change as you never know how you will be asked to provide assistance. In a moment's notice, the team may be required to make a delivery, wrap an official gift for a Head of State, or purchase supplies for an impromptu gathering.

Despite all challenges, 2 Air Mov Sqn provided outstanding support to Rideau Hall throughout the duration of the State Visit. In total, we assisted the movement of the Governor General, Official and Accompanying delegation, OSGG staff, and RCMP from Canada to Jordan, Israel, and the West Bank, processing three CC-150 flights, 124 passengers, 11,050 lbs of baggage, and 16,940 lbs of freight.

*NUNQUAM NON PARATUS –  
NEVER UNPREPARED*

## OP REASSURANCE ROTO 6 - CSS in Eastern Europe

*Supply Technician, Cpl J.J.M.A. Doyon*

More than 60 members of the CSS community have been the sustainment engine powering Operation REASSURANCE Roto 6, which is in the last third of its deployment to Poland. Under the Logistic Support Group (LSG) construct, members of Regular and Reserve units from across the country have come together to provide support to 1<sup>st</sup> Battalion PPCLI in its mission to uphold stability in Eastern Europe.

In addition to providing support to the

Land Task Force (LTF), the LSG has provided support to three multinational exercises in Germany, Romania, and Lithuania, as well as to smaller exercises within its host nation of Poland. These exercises have allowed members of all trades to hone their technical skills, and to learn the nuances of interoperability. Truckers carried troops and supplies from other nations on resupply convoys across miles of frozen back country in Lithuania. Supply Techs learned the idiosyncrasies of shopping and accounting for items with few vowels and even fewer NATO stock numbers.

Maintainers often worked well into the night keeping the vehicles and equipment going, and conducting the complex choreography involved in obtaining parts and tools within tight training timelines.

Members of trades that typically operate in the background became front and centre. Traffic Technicians played key roles in the rapid movement of equipment from one corner of Europe to another, working with an amiable collection of MHE operators who spoke many languages,

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but rarely English or French.

Ammo Techs supported everything from public relations events to live fire ranges, where soldiers shot what is normally a career's supply of independent ammunition, the opportunity of a lifetime made possible by the careful and meticulous planning for the movement of dangerous goods. The team of Cooks, operating with limited equipment and without typical ingredients, produced entrees and dining experiences that raised spirits. That dedicated group of MCpl/Cpls also planned "International Day" where they joined forces with Polish military cooks in the kitchen to create home cooking from both nations.

Now in its last few weeks of the operation, the LSG is preparing for the upcoming mission transition to Latvia. It is getting ready to hand over the mission to Roto 7 which will arrive later in February.



Cpl Lisa Wickman loads small arms ammunition into a sea container for delivery to Hohenfels, Germany, for Ex ALLIED SPIRIT V in September 2016.

Photo credit: Cpl John Ekin



Sgt Tyler Thom, Combat Engr (left) and Cpl Derick Winchar, Ammo Tech (right) reviewing the relative merits of Polish and Canadian demolition stores with the Platoon Commander of the Polish Airborne Engineers from the 25 Air Cavalry Brigade, at Mielno Range near Drawsko Pomorskie, Poland.

Photo credit: Cpl John Ekin





Cpl Shawn Lanningan (left), Cpl Allen Jackson (center), and Cpl John Gormley (right) taking a break from loading vehicles for the trip to Hohenfels, Germany, in preparation for Ex ALLIED SPIRIT V in September 2016. Photo credit – Cpl Carson Eckert

## Battle of Hong Kong 75<sup>th</sup> Anniversary



The CAF Honour Guard

Photo Credit: Lt Rafael Gendron of the Sherbrooke Hussars

*5 Svc Bn, Sgt J. Allen*

On December 4th 2016 at the Sai Wan war cemetery in Hong Kong, a small delegation of 13 CAF members had the opportunity to participate in a very humbling memorial ceremony.

Amongst the guests were 3 remaining veterans, the consul general of Canada

in Hong Kong and many students and scouts of Hong Kong and Macao.

Many Canadians are unaware that in December of 1941 the battle of Hong Kong took place, which involved Canadian soldiers from the Winnipeg Grenadiers, and the Voltigeurs de Québec among others. The battle

lasted only 17 days and troops were forced to surrender on Christmas Day due to massive losses. The troops who had been chosen for a garrison mission had very little training and were greatly outnumbered, but still put forth a valiant effort.

Prior to the memorial, we had the privilege to attend a benefit concert by the Pipes and Drums Band of the RCMP for delegations from the Royal Canadian Legion and the Association of World War II Veterans of Hong Kong. During this evening we had the opportunity to shake the hands of the surviving veterans.

The next day the ceremony was opened by the Pipes and Drums Band of the RCMP. As for our delegation, some of us participated in an honour guard, while the remaining members represented the CAF during the laying of the wreaths and a reading of remembrance in French. After the memorial we mingled with the many people present, as our attendance was quite welcome and noted.





the story of one of our own, Staff Sgt Charles Albert Clark. He displayed immense courage during the battle and his time as a POW, and in doing so was awarded the Distinguished Conduct Medal.

[http://  
www.canadaveteranshallofvalour.co  
m/ClarkCA.htm](http://www.canadaveteranshallofvalour.com/ClarkCA.htm)

The RCMP Pipes and Drums

Photo Credit: Lt Rafael Gendron of the Sherbrooke Hussars

After the memorial the Legion and the Association of World War II Veterans of Hong Kong welcomed us once again in appreciation of our attendance. This gave us the time to further learn about the people of Hong Kong and the culture.

For those interested in learning more about some of the heroes in this battle, follow the link provided. As a CAF Postal Clerk I'm particularly proud of

On the last day of our stay we had a guided tour of the Wong Nai Chung gap Trail where the battle took place. We heard many stories of bravery and determination from the Canadian troops. Some buildings which gave shelter and stored weapons are still standing to this day. People from everywhere can get a small appreciation of what the soldiers were up against seeing the size of the terrain that was defended. To this day visitors of the trail leave behind poppies to show they remember.

All of us were proud members of the CAF from the start, but I believe we are even more so now having seen up close the difference a few can make and the appreciation shown to us by all those we encountered during our visit to Hong Kong.



Veterans of the Battle of Hong Kong

Photo Credit: Lt Rafael Gendron of the Sherbrooke Hussars





## NATO Combined Logistics Working Group

*OSCD Analyst, Maj P.G. Traverse*

On 14 – 18 November 2016, the Strategic J4 of the Strategic Joint Staff hosted a Combined Logistics Working Group of over 40 NATO delegates in Ottawa, representing multiple NATO organizations and 17 different nations, including two Partnership for Peace nations. Representatives of the Operational Support Capability Development section in Strategic J4 typically attend this Combined Working Group in Europe. In the interest of demonstrating our commitment to the Alliance, Strategic J4 staff volunteered to host. This involved a considerable amount of staff work, coordination of administrative activities, and of course, showcasing local restaurants and pubs.

The overarching purpose of these Working Groups is advancing logistic interoperability amongst NATO nations, specifically focusing on operational logistics information systems and information management. Defence resources are becoming increasingly restrained for all nations, and gaining logistic efficiencies by working together to support operations is the way of the future. For NATO, this notion is captured under a major capability development initiative called the Operations Logistic Chain Management (OLCM). OLCM involves nations working more closely together to integrate NATO and national operational logistics chains during future Alliance missions in order to realize the strategic policy of “Collective Responsibility” for logistic support of NATO operations.

The intended effects of “Collective Responsibility” are multiple, but the main thrust is improving logistics effectiveness and efficiency through

enhanced collaborative planning, applying multinational logistics solutions, and providing the NATO Combined Joint Force Commander with the required logistics visibility, authority, and flexibility to meet operational requirements.<sup>1</sup>

One key element of OLCM involves transformation of the Logistics Functional Area Service (LOGFAS). LOGFAS is NATO’s current operational logistics information system, used for the planning and execution of support to NATO operations. However, NATO is well into the process of moving to a modern, comprehensive information system called Logistic Functional Services (LOG FS) by 2021. LOG FS will be a full-fledged operational logistics command and control information system, offering a more comprehensive range of logistics software modules and information technology capabilities to support the creation of a Recognized Logistics



Over 40 personnel were in attendance of the Combined Logistics Working Groups, representing 17 Nations and over 9 NATO agencies as well as the EU and Partner for Peace Nations, including Mr. Tom Gibbons (3<sup>rd</sup> in the front row) and Maj Tricia Travers (5<sup>th</sup> in the front row) from Strat J4, Operational Support Capability Development.



Picture. These are critical systems for NATO and nations to plan and execute logistics aspects of operations, which is even more complex in multinational operations. Through these tools, the ability to de-conflict various types of overlap, recognize where efficiencies can be gained, and work in a more

interoperable environment will be realized.

With multiple missions on the horizon, there has never been a more important time to look at “Collective Responsibility.” Hosting our NATO Logistic counterparts for the week was a tangible demonstration of Canada’s

commitment to the Alliance, and members in the Strategic J4 will continue to push forward on activities that solidify our partnership with this organization.

<sup>1</sup> Operations Logistics Chain Management (OLCM) Concept of Operations (CONOPS) April 2009

## Love of Cooking goes International in a High School with 32 Service Battalion Cooks

*32 Canadian Brigade Group Public Affairs,  
Capt Rita Arendz*

Toronto Ontario – Tasty zucchini rolls and cookies were on the menu for the cooks of 32 Service Battalion (32 Svc Bn) who were recently involved with International Chef’s day at Northview Heights Secondary School on October 22, 2016.

Grade 12 students, as part of their Specialist High Skills Major (SHSM) Culinary program, got excellent hands-on experience instructing Grade 3 students of neighboring Wilmington Public School on how to prepare simple and healthy foods under the watchful eyes of cooks from the combat service support unit for 32 Canadian Brigade Group, based in Toronto.

“By helping the community achieve their goals, we’re able to give something back” said Corporal Lawrence Hou, one of the battalion’s cooks, “while it assists me with my instructional techniques.”

School Chef Dimitra Konstantakou had invited chefs from the Canadian Culinary Federation as well as Nursing students from York University to be part of this joint venture. “As high school teachers, we like to connect with our community to inform and

promote great culinary programs.” She believes that events like this not only teach the students the basic life cooking skills, but also allows cooks – both military and civilian - to volunteer their mentorship to the youth.

“You get to learn different cooking methods from different people which makes you a better cook,” said Cpl Benson Bannatyne of 32 Svc Bn.

For Susan Ng of Food Revolution Toronto, it was wonderful to hear the changes that have occurred within the Army and to tour the battalion’s Mobile Kitchen Trailer (MKT). “It also gave students a glimpse into another avenue in food – as a Canadian Armed Forces cook who can feed and nourish hungry soldiers,” she said.

The students from Northview and Wilmington learned about military cooking and the role of the Army cooks in nourishing soldiers during training and in combat. Sergeant Karistinos emphasized that “no matter who you are, cooking is an essential life skill.”

He explained that serving healthy food is a basic responsibility; but serving healthy food and including some of the

current culinary trends, helps raise the morale of the soldiers.

The cooks of 32 Svc Bn all agree that they love their trade and never want to stop learning about the industry. This also means they love feeding our soldiers – whether at home, from the MKT, to a fancy mess dinner – or on deployment from the arctic cold to the desert heat.

The Battalion’s soldiers have deployed on domestic operations to the Manitoba Floods, and the Ice Storm of 1998, the G8/G20 Summits and Op PROVISION providing support to refugees fleeing the conflict in Syria. They have served in various United Nations and NATO peacekeeping missions as well as the mission in Afghanistan.

Reprinted from the link provided below with permission from the Author:

<http://www.army-armee.forces.gc.ca/en/news-publications/central-news-details-page-secondary-menu.page?doc=love-of-cooking-goes-international-in-a-high-school-with-32-service-battalion-cooks/iw7nt7fw>





## Our Branch, Our Brand

*2 Svc Bn, Tn Coy, Ops WO, WO S. Chiasson*

On 14 December 2016, the Master Driver course graduated from CFLTC with ten candidates coming from coast to coast and with the first Reservist who came from 39 Bde, Vancouver. The Master Driver Course (MD) began in 1970 in the British Army. In 2000 the first Canadian Commonwealth student attended this course in England. Since then it has continued to evolve, it was originally three weeks long, but to keep up with the times and requirements of the Logistics Branch and MSE OP trade it was extended to almost five weeks. The knowledge and experience learned during this time was instrumental in the future development of the Canadian Master Driver.

The term “Master Driver” does not refer to one who is a master at driving, but are MSE Warrant Officers who while appointed to serve at Brigade, Divisional or Formation Headquarters provides assistance or advice and otherwise known as the trades’ Subject Matter Expert (SME) within their respective regions. Master Drivers hold positions/postings worldwide to include Germany, Cyprus, and the Balkans.

During this course, the students were challenged in the areas of strategic level thinking using the Briefing Note format and presentations. Countless hours of research, personal time and effort went in to providing the best product to the instructors and honoured guests. In addition to the candidates



1st Row CWO Linda Chassé, CWO (Ret’d) Dave Paradis, CWO (Ret’d) John Sheppard, MWO Blair Sherwin, CWO Mario Duchesne, WO Dave Gelly; 2nd Row WO Sue Chiasson, WO Charles Arsenault, CWO Eric Strong, MWO John Russell, MWO Bill Feeney, WO (Ret’d) Paul Daley, MWO Brendan Bromley, WO Brodie Doyle; Back Row CWO Bruno Wissell, MWO Michael Morrison, WO Serge Breton, CWO Carol Langelier (Staff), MILPERSGEN CWO Bob McCann, MWO Erik St-Germain (Staff), CWO Rob Runge (Staff), CWO (Ret’d) Fern Baillergeon and CWO (Ret’d) Andy Bruyère.

delivering presentations, many guest speakers spoke on a variety topics ranging from the many aspects of recruiting, to career development, individual training, as well as CAF Operations around the world. Some of the hot topics that were discussed included the way forward with the MSE Op career path and how to seize opportunities that present themselves for us and our subordinates.

Since the inception of the Master Driver course in Canada, 48 students have successfully received the

qualification across the trade.

On behalf of the staff and students of Master Driver Course 0008E we would like to thank all of the guest lecturers and our mentors for assisting us in improving our “DE FISH IN SEAS”.



## Logisticians working in Support of Language Training

*14 Wing Greenwood Pers Admin Offr,  
Maj D. Durand*

Last summer I wrapped up a three-year mandate as the 2IC of Canadian Forces Language School Detachment (CFLS) Saint Jean. Coming from the 3 Wing Bagotville operations division, I had originally thought that my new mandate would be much more laid back—I thought that it would be a three-year “walk in the park,” as they say. That was also the opinion of most people when I told them that I was going to work at the CFLS. After all, I was “only” going to work at a language school.

As soon as I arrived, I realized that my “walk in the park” was not going to be so easy. My new role came with fresh challenges that were both diverse and extremely motivating. I was not disappointed, as I knew that my new position would help me grow as an officer, including with respect to civilian human resource management. One other thing that quickly drew my attention was the large number of logisticians at the school. There were 33 permanent military personnel, and 21 of them—64%—were logisticians.

I also quickly noticed how many choice positions the CFLS had to offer personnel from the Logistics Branch. Whether it was command positions for officers (DCmdt of the school, OC of Det Saint-Jean and 2IC of Det Saint-Jean) or other NCM positions (administration officer/chief clerk, orderly room supervisor, clerk, Canadian Division coordinator, supply section supervisor and supply



Logisticians from CFLS HQ and the National Capital Region Training Company (NCR Trg Coy) in spring 2016. Photo credit: Josef Barocsi, IT Technician, CFLS

technician), all the roles are extremely rewarding.

The CFLS is a leader in language training and aims to be recognized as a world-class institution that meets the operational needs of the Canadian Armed Forces. The CFLS has two campuses: one in Gatineau, co-located with the school headquarters, and one in Saint-Jean-sur-Richelieu. Every year, the CFLS offers a wide range of programs to approximately 1,050 CAF members and 250 foreign military personnel, which only makes the school experience that much more stimulating.

Through its two campuses, the CFLS offers the following programs:

### CAF members

- Continuous courses (8 to 11 months full time)
- Continuous French/English course Level B (BBB)

- Continuous French/English course Level C (CBC)
- Full-time or part-time courses by progress level (PL)
- The Executive Leadership Cadre Language Program
- Distance tutoring (DT)
- Virtual classrooms

### Foreign military personnel

- Military Training and Cooperation Program
- Long French/English courses (19 weeks)
- Short French/English courses (10 weeks)
- Junior Officer Training and Education program (JOTEP)
- Short two-year courses
- Long courses lasting three to five years
- Language Teacher Training Course (LTTTC)

(Continued on page 21)





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Logisticians from CFLS Det Saint-Jean (permanent military personnel and students) on 1 February 2016 during the Logistics Branch's 49th Anniversary celebrations

Photo credit: Alexandra Ventura-Giroux, a journalist from *Servir*, a Montreal-region military community newspaper

If you are an officer or non-commissioned member who is a logistician and is looking for interesting work, I strongly

urge you to include the CFLS as one of your transfer-preference choices.

## Recognizing our Logisticians

*Foods Ops MWO, Mtl Region,  
MWO Mario Pelletier*

On Wednesday, 12 October 2016, Ordre des conseillers en ressources humaines agréés Executive Director Manon Poirier and Communications Manager Damien Meunier visited St-Jean Garrison Food Services to award Capt André P. Jean his Certified Human Resources Professional (CHRP) designation. An approved professional designation by the Logistics Branch. It has taken a number of years of studies and hard work for Capt Jean to reap the fruits of his efforts. In his particular case, he gained the title via a Bachelor's degree in Business Administration, major in Human Resource Management, and an

MWO Mario Pelletier, Mr. Meunier, Ms. Poirier, CHRP, Capt Jean, CHRP, and Mr. Pageau  
Photo Credit:  
Mme Alexandra Ventura-Giroux from the journal *Servir*



equivalency exam that required six months of intensive studying. He also holds a certificate in Change Leadership. His priority is the well-being of personnel, and quality of life at work is his cause. In earning this title, he acquired a range of knowledge and tools for launching initiatives to improve the welfare of employees.

CHRP have an important and strategic role. They have learned the skills to ensure the health and well-being of employees in terms of both safety and relations between them. CHRP are skilled in the profession's seven spheres (professional practice, staffing, training, total compensation, labour relations, organizational



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effectiveness and occupational health and safety) and are thus able to attend to all workplace human aspects. Having a CRHP is a definite asset to our organization.

With over 10,000 members, the Ordre des conseillers en ressources humaines agréés serves as a reference point for

employee management practices. It protects the public and contributes to the advancement of its CRHA and CRIA members. Through its public action, it plays a major role influencing Quebec's work world. The Order actively participates in maintaining the balance between the success of organizations and employee well-being. Although it is under provincial jurisdiction, it is recognized in Canada

and abroad through an international alliance.

Congratulations to Capt André P. Jean on your new designation, your unflagging efforts and your perseverance!

## Command and Staff College as the Top Foreign Student

*Command and Staff College,  
LCdr Bruzzone*

As a Canadian who was born and raised in Ottawa, LCdr Bruzzone's national pride is augmented by his association with the country of his parents' origin. Part of what makes him proud to be Canadian is the fact that his mother and father were able to come here and integrate into this society to create a new life, following a military coup in their home country of Chile in 1973. Although LCdr Bruzzone, a Canadian Navy Logistics Officer, has always lived in Canada, he has visited Chile many times and maintained close relations with his Chilean family while growing up. Having spoken Spanish at home, he was a perfect fit for Command and Staff College on exchange at the Academia de Guerra Naval of the Armada de Chile in Viña del

Mar.

It was a dream of his to be able to experience life in Chile and to immerse his wife, Stephanie, in the language and culture that remains dear to his heart. Together throughout 2016, while living in Viña del Mar, he and Stephanie shared their take on Canadian values with their new colleagues, including the virtues of diversity, and of course candied maple salmon, creamsicle floats, Nanaimo bars and moose milk.

Stephanie expanded her horizons, learning Spanish and gaining a new appreciation for Canada while living abroad. LCdr Bruzzone graduated Command and Staff College as the top foreign student, as well as earning a Master of Naval and Maritime Sciences from the



LCdr Bruzzone is awarded the "Minerva" medal by Capt(N) Peñaranda, Director of the Chilean Academia de Guerra Naval, for completing Command and Staff College. Photo credit: Sargento Muñoz (Armada de Chile).

## Want to Shape the Future of Logistics?

Then consider applying for an incremental staff position at CFLTC Officer Training Division. CFLTC is always looking for motivated instructors and experts in the different logistics fields to develop courses. The Branch relies on your support to deliver high-calibre training consistent with today's operations. This is a fantastic personal development opportunity. To be considered, discuss with your chain of command, who will in turn contact your local tasking organization. Should you have difficulties navigating the process, contact Captain Synnott, 2IC Officer Training Division, CFLTC on CSN 270 1740 or Erica.synnott@forces.gc.ca





Academia de Guerra Naval and a Diploma in Institutional Management from the University of Andres Bello.

The officers of the Chilean Navy proved to be exceptionally professional, as well as outstanding team players, and became dear friends. In an academic setting with 47 Latin-American colleagues, LCdr Bruzzzone exchanged ideas and opinions even when he was sometimes the sole advocate. He looks forward to continuing the conversation, and to applying his language skills and cultural background to further deepen ties with Latin-American allies throughout his career.



Stephanie and LCdr Bruzzzone pose with a Chilean folkloric dance troupe in front of their Canada booth on Chilean Independence Day.

Photo credit: Capitán de Corbeta Jens Schmidlin (Armada de Chile).

## Congratulations MCpl H.R. Wilson

*CSOR Petawawa, Sgt Z.B. Saric*

MCpl Heather Wilson has deployed as the lead Tfc Tech during four operations both domestic and international, most often in austere conditions and on short notice. She effortlessly handled the complex deployment and redeployment portions of each operation by facilitating air, sea, and land shipments. She consistently supervised and mentored Jr members during these deployments providing them with important insight and new skills necessary for the success of each mission. MCpl Wilson engaged all levels of leadership during the planning phases of each deployment, and provided excellent advice and information to deployed Task Force Commanders and team leaders during these deployments. She was accurately able to anticipate challenges relating to shipping and customs clearances, and



LCol A.J. MacRae, MCpl H.R. Wilson, CWO J.W. White

Photo Credit: 4 Wing Imagery, Cpl Justin Roy

provide solutions and expert advice to TF leadership resulting in the seamless release of freight held in bond in foreign countries. MCpl Wilson actively mentors newly posted in PL members, strengthening their capabilities and skills as Tfc Techs. She is able to effectively

mentor new personnel during deployments even when timelines are compressed. With all her deployments she consistently displays exemplary dedication to every given task by working extended hours without complaint and is able to seamlessly transition from one task to another



(Continued from page 23)

with zero supervision when multiple operations and exercises are running simultaneously. Although presented

her Tfc Tech Occupation Coin and certificate at 4 Wing Cold Lake, it was to recognize all of the hard work, dedication and commitment she demonstrated while working for

CANSOFCOM. Her professionalism had been noticed by her CoC and has been recognized as the CSOR SME for international customs clearances.

## Logistics Branch Commendation Recipients



### Cdr (Ret'd) Bernie Grover, PhD, P Log, MSM, CD

Cdr (Ret'd) B. Grover has served the Canadian Armed Forces, the Royal Canadian Navy and the Logistics Branch with distinction as a professional leader, scholar, logistician and volunteer. He is to be commended for this lifetime commitment and belief in service to Canada and our profession, as demonstrated through his stewardship of the Canadian Forces Logistics Association and the revitalization of a positive working relationship with the Logistics Branch at all levels. Commander (ret'd) Grover exemplifies the best personal and professional qualities of a logistician, and is hereby recognized for his positive and tremendous impact on the Logistics community.

Col B.K. Johnson, presents Dr B. Grover with Logistics Branch Commendation Certificate Photo Credit: LCol K. Mills

### CWO (Ret'd) F. Baillargeon, MMM, CD

For outstanding professionalism and dedication to the Logistics Branch. Utilizing his vast experience and expertise compiled over 41 years of service in uniform and 12 years of service as a civilian, Mr. Baillargeon was instrumental in highlighting the importance of Logistics in direct support of Canadian Forces operations to generations of Logisticians under his tutelage, thus contributing

significantly to the success of the Canadian Forces Logistics Training Centre's mission and the Logistics Branch as a whole. A consummate professional, he exemplifies the best personal and professional qualities of a logistician, and is hereby recognized for the positive and immense impact on the Logistics community. Mr Baillargeon truly represents our motto "Servitium Nulli Secundus."



LCol J.M.G. Leclerc, Col B.K. Johnson, CWO (Ret'd) F. Baillargeon, MMM,CD Mrs Darlene Baillargeon CWO J.L. Lamontagne Photo Credit: CFLTC Staff (Officer Training Division)





Colonel “Chuck” Mathé presented members with Logistics Branch Advisor coins for their outstanding performance and representation of the Logistics Branch as well as a promotion.



Col Mathé, Pte Cpl Chubak, CWO Langelier

## Logistic Branch Advisor Coins



Mr. Darryl Love always demonstrates a high standard of professionalism and determination towards improving the workplace and mentoring other personnel within the trade. He is recognized as the main driver instructor in Wainwright. His extraordinary passion and values provide his students with goals towards achieving professional competence within the trade. This ultimately improves the image of CAF drivers as they are observed in public.

Maj Fortin-Grondin, Col Mathé, Mr Love, CWO Langelier, LCol Haevens, MWO Martin

From operating tractor trailer to picking up recruits at the airport, Cpl Matthewman is unquestionable knowledgeable in his trade. His efforts in training the new members lead to a greatly increased level of safety and a new generation of responsible operators in the Log Branch. The level of service that Cpl Matthewman provides, and has provided in the past 33 years of his service is a direct reflection of how the trade and branch should be represented.

Col Mathé, Cpl Matthewman, CWO Langelier



MCpl McTaggart received the Logistic Branch coin in recognition of her dedication to the branch and her expert application of outstanding trade knowledge and skill. Her tireless efforts in both Spare Parts and Local Procurement were instrumental in alleviating tremendous backlogs (over 1300 transaction in SPSS and over 700 in LPO).

Col Mathé, MCpl McTaggart, CWO Langelier



Sgt Merten's was awarded the Logistic Branch coin for his initiative, professionalism, and leadership in the clearance of unexploded ordnance at the Vernonburg range. He undertook the challenge of creating a plan and executing the operation meanwhile taking this opportunity to educate and develop his subordinates. Sgt Merten and his crew were able to remove 336 potentially live 106 mm projectiles and disposed of them accordingly. His initiative reflects highly on himself, the trade and the Logistic Branch.

Col Math , Sgt Merten, CWO Langelier



MWO Tingley was responsible to plan, coordinate and oversee the deployment and redeployment of U.S. Forces during Ex MAPLE RESOLVE 16. Given the complex nature of his task, coupled with a situation that evolved from moment to moment, MWO Tingley seized the initiative and went above what was required. Due to his efforts he is now recognized as an outstanding professional by ARNORTH that has brought great credit to himself, his trade, and his unit.

Col Math , CWO Langelier, MWO Tingley, LCol Haevens, Maj Carlson



MWO Proulx was a key enabler that made CSS a resounding success during Ex MAPLE RESOLVE 16. Through her tireless leadership, superb initiative, and deep technical acumen she was able to predict support gaps; collaborate to find innovative supply solutions; and implement plans that enabled 1 CMBG during its high readiness training. MWO Proulx was readily identified by JTFSC staff as an extremely capable supply technician capable of meeting all the demands necessary to enable 3rd line support.

Col Math , MWO Proulx, CWO Langelier





## *Logistics Branch Chief Warrant Officer*



minutes with them in their classroom environment. We were immediately impressed with the eagerness they demonstrated in learning their future employment. I personally talked to them about the importance to seize every opportunity both professionally and personally as they are embarking on a fantastic journey. I also invited them to get fully engaged in their professional development and use their time at CFLTC to benefit from the vast experience the training cadre has to offer. The last thought I left with them was that they are joining an elite group of talented and proud people and that we are delighted to have them join the Logistics Team.

well as taking care of the many daily issues inherent to my position to name a few. When I consider the progress made to date on a number of issues, I can only be optimistic for the future, even if at times, I feel it takes a long time to complete some of those tasks. However, when you consider the many stakeholders involved, one can easily understand the complexity of getting buy-in but rest assured, we will get it done!

In the end, in my humble opinion, it is not the time it takes to get something done that is important but the fact that we continue to find ways to improve our “situation” for the betterment of our Branch and Community.

This issue, I just want to share a few things with you all for your situational awareness.

First, Col Johnson, LBA, MGen (ret'd) McQuillan, our Col Cmdt and I visited students at CFLTC a few weeks ago and had the opportunity to spend a few

Furthermore, I have been engaged with a number of ongoing issues such as developing a robust succession management for our NCMs, working as a participant on the Strategic Employment Model (SEM) Project which is looking at modernizing the way we manage our Senior NCMs as

Until next time,

CWO P. Côté

***Logistics Branch Adviser / Logistics Branch Integrator***

***Logistics Branch Chief Warrant Officer***

***Colonel B.K. Johnson***

***Chief Warrant Officer J.P.P. Côté***

***Chair of the Logistics Branch Senior Council***

***Colonel Commandant***

***Major-General C.A. Lamarre***

***Major-General (Ret'd) M. McQuillan***

***The Logistics Branch can be found online at:***

***DWAN:***      ***<http://strategic.mil.ca/sites/intranet-eng.aspx?page=18125>***

***Internet:***      ***<http://www.forces.gc.ca/en/caf-community-branches-logistics/about-us.page>***



## The Logistics Branch Newsletter—Staying Connected!

Thank you to all who have contributed and provided input to the Logistics Branch Newsletter. As we continue to develop, we want to hear from you! It doesn't need to be long (**normally 350 words but no longer than 500 words**) and don't forget to include pictures. Here are a few examples:

- Celebrate personal or organizational operational and institutional successes
- Logisticians on Operations (in accordance with CJOC PA guidelines)
- Discuss professional aspects of the Branch and its members
- Pictures/citations of Logisticians receiving Awards and Recognition (CAF awards, Comd Commendations, etc)
- Articles from units on current events, highlighting Logisticians and Logistics accomplishments
- Advertise new initiatives (new capabilities, projects, platforms)
- Logistician "at work" profiles (all ranks)
- Spotlights on retired members (where are they now)
- Reprinted articles from other periodicals about CAF Logisticians (must have permission from the publisher to reprint)
- Original essays on traditions and history, experiences on past operations (can be longer)
- Reviews of military logistics-related books
- Editorials by Sr Logisticians

Please ensure articles are submitted in both official languages. If you have questions or feedback, do not hesitate to contact us at [+Logistics.Branch.Secretariat@SJS.LBI@Ottawa-Hull](mailto:+Logistics.Branch.Secretariat@SJS.LBI@Ottawa-Hull) or directly:

LCol KJ Mills	(613) 995-1192
Capt MDA Fournier	(613) 995-1198

**Next Issue Volume 7, Issue 2, Submission Deadline: 1 April 2017**